

CWM TAF UHB STRATEGIC TRANSFORMATION PROGRAMME INVESTMENT PLAN

The financial plan include in the IMTP is based on the funding confirmed in the 2019/20 Allocation letter. There are a number of potential additional allocations which have been excluded from the plan as they have yet to be agreed by Welsh Government (WG). Further information is provided in **section 7.4** of the IMTP which includes a number of potential additional allocations that relate to the Health Board's wider Strategic Investment Plan:

Cwm Taf UHB Strategic Transformation Programme and Regional Partnership Transformation

We are assuming an additional allocation of £7.4m from the WG Transformation Fund, for Regional Partnership Transformation in existing Cwm Taf in 2019/20, and 11.2m in 2020/21. This is in line with our Stay Well in Your Community Programme proposal to Welsh Government, see **section 5.2.2** and **Annex B4**. A transformation proposal, Accelerating the Pace of Change of Integrated Services, see **section 5.2.3**, has also been submitted in respect of Bridgend, and pending discussion with WG regarding this, £4.5m transformation funding is assumed in each of 2019/20 and 2020/21.

Partnerships, Prevention, Mental Health and Digital

These funding streams are a key part of the planned recurrent funding solutions for our Strategic Transformation Programme, including Regional Partnership Transformation, and particularly its sustainability. The funding assumed from each WG programme is shown. The split between programmes of the overall £7.5m for existing Cwm Taf and £3.3m for Bridgend is indicative only, as there are many elements of the programme which could be attributed to different programmes.

| | 2019/20 | | 20/21 | |
|-------------------------|-----------|----------------------------|-------------|----------------------------|
| | National | Total cost of Cwm Taf Plan | National | Total cost of Cwm Taf Plan |
| Existing Cwm Taf | £m | £m | £m | £m |
| Digital | 25 | 1.5 | 0 | 0.0 |
| Mental Health Growth | 15 | 1.6 | 7.5 | 0.8 |
| Prevention growth | 10 | 1.2 | 5 | 0.5 |
| Partnerships growth | 30 | 3.2 | 15 | 0.0 |
| Total | 80 | 7.5 | 27.5 | 1.3 |
| Bridgend | | | | |
| Digital | 25 | 0.7 | 0 | 0.0 |
| Mental Health Growth | 15 | 0.7 | 7.5 | 0.4 |
| Prevention growth | 10 | 0.5 | 5 | 0.3 |
| Partnerships growth | 30 | 1.4 | 15 | 0.0 |
| Total | 80 | 3.3 | 27.5 | 0.6 |
| Grand Total | | 10.8 | | 1.9 |

Healthier Wales - Mental Health Service Improvement Fund.

The Allocation letter confirms our share of the £7m Service Improvement fund is £1.1m but this funding has yet to be allocated and is being held centrally pending further information on targeted investments. This funding stream has also been included in the wider Strategic Investment Plan.

The following table summarises the proposed key areas of investment together with indicative funding sources. The table also includes references to where further information on the key areas of investment and the anticipated benefits can be found within the main IMTP document.

| CWM TAF STRATEGIC TRANSFORMATION INVESTMENT PLAN | 2019/20 | | 20/21 | | 21/22 | | IMTP Section Ref |
|----------------------------------------------------------------------------------------------------------------------|------------|-------------------|------------|-------------------|------------|-------------------|---------------------|
| | Recurrent | Non- recurring | Recurrent | Non- recurring | Recurrent | Non- recurring | |
| | £m | £m | £m | £m | £m | £m | |
| Existing Cwm Taf Investment plans: | | | | | | | |
| Integrated Primary and Community Services | | | | | | | Annex B4 |
| Enhanced Community Cluster Teams (pure primary & community service elements) | 1.2 | 0.2 | 3.3 | | 3.3 | | 5.3.3 |
| Stay Well@Home 2 - Single Point of Access | 0.3 | | 0.5 | | 0.5 | | 5.2.2 |
| Urgent Primary Care OOH transition to more cost effective service | | 0.7 | | 0.5 | | | 5.3.3 |
| Roll-out of Vision 360 and community dashboard | | 0.3 | | | | | 8.2 |
| Roll-out of Diabetic and INR enhanced services funded sustainably through secondary care resource release from 21/22 | | 0.4 | | 0.4 | | | |
| Total primary and community | 1.5 | 1.6 | 3.8 | 0.9 | 3.8 | 0.0 | |
| Digital | | | | | | | 8.2 |
| Digital health records(existing Cwm Taf only) | 0.3 | 0.1 | 0.3 | 0.6 | 0.3 | 0.6 | |
| Digital health records - forms | | 0.2 | | | | | |
| ICT & informatics support to regional transformation(shared care record etc) | | 0.3 | | 0.1 | | | |
| ED clinical system | 0.1 | 0.3 | 0.2 | | 0.2 | | |
| CHAI (electronic inpatient noting) | | 0.2 | | 0.1 | | | |
| Digital functionality to support planned care pathway re-design | | 0.2 | | 0.1 | | | |
| Patient pathways/flow | | 0.1 | 0.2 | | 0.4 | | |
| Digital eyecare | | 0.1 | 0.1 | | 0.1 | | |
| Digital cytology | | | | | 0.0 | | |
| Pharmacy system implementation | | 0.1 | 0.1 | | 0.1 | | |
| Electronic prescribing | | | | 0.2 | 0.3 | | |
| Total digital | 0.4 | 1.6 | 0.8 | 1.2 | 1.3 | 0.6 | |
| Mental Health | | | | | | | 5.3.2 |
| CPNs and other mental health support within anticipatory care investment | 0.8 | | 0.8 | | 0.8 | | |
| Extension of Valley Steps community OPMH service | 0.1 | | 0.1 | | 0.1 | | |
| Early intervention | 0.1 | | 0.1 | | 0.1 | | |
| Development of new/refurb S136 suite (via internal or external rev to cap) | | 0.3 | | | | | |
| Crisis/Extended S136 suite | 0.1 | | 0.1 | | 0.1 | | |
| Shared Care with Community Hospitals | 0.2 | | 0.2 | | 0.2 | | |
| Forensic Services | 0.3 | | 0.3 | | 0.3 | | |
| Early onset dementia | 0.4 | | 0.5 | | 0.5 | | |
| CAMHS development and sustainability | 0.7 | | 0.7 | | 0.7 | | |
| Re-design of CTP and OP services | | 0.2 | | 0.2 | | | |
| Enhanced community mental health teams including repatriation of high cost patients | 0.3 | 0.2 | 0.3 | 0.15 | 0.3 | | |
| Total mental health | 3.0 | 0.6 | 3.1 | 0.3 | 3.1 | 0.0 | |
| Prevention | | | | | | | |
| Population Health Management | | | | | | | 5.1.4 |
| Segmentation, risk stratification & segment profiling | 0.2 | | 0.1 | | 0.1 | | |
| ICHOM development of segment-based standard sets for monitoring & evaluation | | 0.2 | | | | | |
| 2-year trial of a multiple morbidity service | | | | 0.3 | | | |
| Baseline Health & Well-Being Household Survey | | 0.1 | | | | | |
| Focus on early years: | | | | | | | 5.1.2 |
| MAMMS and Bump Start | 0.2 | | 0.2 | | 0.2 | | |
| Tier 2 Weight Management Service | 0.1 | | 0.1 | | 0.1 | | |
| Breastfeeding | 0.1 | | 0.1 | | 0.1 | | |
| Primary Prevention | | | | | | | |
| Making Every Contact Count - Training programme | 0.1 | | 0.1 | | 0.1 | | |
| Integrated Chronic Disease Prevention Programme(ICDPP) | 0.1 | | 0.1 | | 0.1 | | |
| Secondary Care Smoking Cessation service | 0.0 | | 0.2 | | 0.2 | | |
| Public Health dietician | 0.1 | | 0.1 | | 0.1 | | |
| Ambulatory Care Conditions | | | | | | | |
| Trial of Assistive Technology, Telehealth & Telecare in collaboration with suppliers | | | | 0.3 | | | 5.2.2 |
| Care co-ordination & Social Referral | | | | | | | |
| Care co-ordinators and social referral schemes | 0.4 | 0.5 | 0.8 | | 0.8 | | |
| Trial of anticipatory care planning LES for persons in high-need high-complexity population segments | | 0.2 | | | | | |

| | | | | | | | |
|----------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|------------|----------|
| Social Care & Partners | | | | | | | Annex B4 |
| Social care element of Enhance Community Cluster Teams | 0.5 | | 0.9 | | 0.9 | | 5.2.2 |
| Social care element of Stay Well@Home 2 - Single Point of Access | 1.0 | | 1.7 | | 1.7 | | 5.2.2 |
| Assistive Technology | 1.2 | | 2.0 | | 2.0 | | 5.2.2 |
| Pump priming and transition costs of change plans around social care models/pathways/processes tbi | | 1.0 | | 1.0 | | | |
| IRIS project | 0.1 | | 0.1 | | 0.1 | | |
| Other non transformation schemes (Children and LD) tbi | 2.1 | | 2.1 | | 2.1 | | |
| Total partnerships | 4.9 | 1.0 | 6.8 | 1.0 | 6.8 | 0.0 | |
| Allowance for slippage | -1.0 | | 1.0 | | | | |
| Project management and benefits realisation | | 0.5 | | 0.5 | | | |
| De-prioritisation of the least effective elements of the out of hospital svce investment | | | | | -1.6 | | |
| Total Spend - Existing Cwm Taf | 10.0 | 6.2 | 17.3 | 4.4 | 15.2 | 0.6 | |
| Indicative funding sources | | | | | | | |
| Cost release | 0.0 | | 0.0 | | 4.8 | | |
| WG Transformation funding: | | 7.4 | | 11.2 | | | |
| WG specific growth funding | | | | | | | |
| Primary care monies within the £60m: | 0.6 | | 0.9 | | 0.9 | | |
| Digital | 1.5 | | 1.5 | | 1.5 | | |
| Mental Health Healthier Wales | 0.7 | | 0.7 | | 0.7 | | |
| Mental Health Growth | 1.6 | | 2.4 | | 2.4 | | |
| Prevention growth | 1.2 | | 1.7 | | 1.7 | | |
| Partnerships growth | 3.2 | | 3.2 | | 3.2 | | |
| Cwm Taf internal non-recurrent savings to contribute to digital investment | | | | | | 0.6 | |
| Total funding sources - Existing Cwm Taf | 8.8 | 7.4 | 10.4 | 11.2 | 15.2 | 0.6 | |
| Net position -Existing Cwm Taf | 1.2 | -1.2 | 6.9 | -6.9 | 0.0 | 0.0 | |
| Bridgend Investment Plans: | | | | | | | |
| Transformation plans | 4.5 | | 4.5 | | 4.5 | | |
| Outside transformation: | | | | | | | |
| Digital plans: | | | | | | | |
| Digital records | | 0.2 | | 0.5 | | 0.5 | |
| Other | 0.4 | | 0.1 | | 0.6 | | |
| Mental health outside transformation..... | 0.9 | | 1.2 | | 1.2 | | |
| Prevention outside transformation..... | 0.2 | | 0.3 | | 0.3 | | |
| Partnerships outside transformation | 1.0 | | 1.0 | | 1.0 | | |
| Primary care related | | 0.2 | | 0.4 | | | |
| Digital related | | 0.1 | | 0.1 | | | |
| Mental health related | | 0.2 | | 0.3 | | | |
| Prevention related | | 0.3 | | 0.5 | | | |
| Partnership related | | 0.5 | | 0.5 | | | |
| De-prioritisation of least effective elements of the model | | | | | -0.6 | | |
| Total spend - Bridgend | 6.9 | 1.5 | 7.0 | 2.2 | 6.9 | 0.5 | |
| Indicative funding sources | | | | | | | |
| Cost release | 0.0 | | 0.0 | | 2.2 | | |
| WG Transformation funding: | | 4.5 | | 4.5 | | | |
| WG specific growth funding | | | | | | | |
| Primary care monies within the £60m: | 0.2 | | 0.4 | | 0.4 | | |
| Digital | 0.7 | | 0.7 | | 0.7 | | |
| Mental Health - Healthier Wales | 0.4 | | 0.4 | | 0.4 | | |
| Mental Health Growth | 0.7 | | 1.1 | | 1.1 | | |
| Prevention growth | 0.5 | | 0.8 | | 0.8 | | |
| Partnerships growth | 1.4 | | 1.4 | | 1.4 | | |
| Cwm Taf internal non-recurrent savings to contribute to digital investment | | | | | | 0.5 | |
| Total funding sources - Bridgend | 3.9 | 4.5 | 4.7 | 4.5 | 6.9 | 0.5 | |
| Net position - Bridgend | 3.0 | -3.0 | 2.3 | -2.3 | 0.0 | 0.0 | |