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# **QUALITY & SAFETY COMMITTEE**

# CONTROLLED DRUG ACCOUNTABLE OFFICER (CDAO) REPORT: APRIL 2020 – MARCH 2021

Date of meeting	18/05/2021
FOI Status	Open/Public
If closed please indicate reason	Potentially Idenfiable / Sensitive Information
Prepared by	Kathryn Howard
Presented by	Dr Nick Lyons, Executive Medical Director
<b>Approving Executive Sponsor</b>	Executive Medical Director
Report purpose	FOR NOTING

Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/group)				
Committee/Group/Individuals	Date	Outcome		
Cwm Taf Morgannwg Local Intelligence Committee	(11/03/2021)	SUPPORTED		

ACRONYMS		
СТМИНВ	Cwm Taf Morgannwg University Health Board	
CDAO	Controlled Drugs Accountable Officer	
CDLIN	Controlled Drugs Local Intelligence Network	
CD	Controlled Drug	



# 1. SITUATION/BACKGROUND

The introduction of the <u>Controlled Drugs</u> (<u>Supervision of Management and Use</u>) (<u>Wales</u>) <u>Regulations 2008</u> which came into force in Wales in January 2009, made provision under the Health Act 2006 to strengthen the systems for managing controlled drugs.

Both Cwm Taf Morgannwg University Health Board (CTMUHB), as a Designated Body and the Controlled Drug Accountable Officer (CDAO) have statutory responsibilities laid out in the regulations to ensure robust arrangements for the management and use of Controlled Drugs (CDs) to minimise patient harm, misuse and criminality across community, primary and secondary care.

Under the aforementioned regulations, CDAO's are required to establish and operate appropriate arrangements for ensuring the proper sharing of information in accordance with regulation  $\underline{25}$  or  $\underline{26}$ , by their designated body with other responsible bodies regarding the management and use of controlled drugs.

For a CDAO nominated or appointed by a Local Health Board, those arrangements must include establishing a network (a "local intelligence network") for sharing information regarding the management and use of controlled drugs. This network is known as the Controlled Drugs Intelligence Network (CDLIN).

The CDLIN is a multi-agency forum, which each Health Board is required to have, as set out in the Controlled Drugs (Supervision of Management and Use) (Wales) Regulations 2008. It is chaired by the CDAO and includes representation from the police, General Pharmaceutical Council (GPhC), counter fraud, local authority and ambulance service along with primary care contractors and private care providers within the Health Board area. The Cwm Taf University Heath Board (CTUHB) CDLIN was re-established in May 2018. Meetings have subsequently been held on a quarterly basis and have received excellent attendance. The role of the CDLIN is to share intelligence around the use/misuse of CDs, direct policies and procedures to ensure the safe use of CDs and to minimise risk to patients. The Terms of Reference for the CDLIN can be found in Appendix 1.

This report provides an update of activity undertaken at the direction of the CDAO and CDLIN throughout the last financial year during the COVID-19 Pandemic. It also outlines planned activity over the coming year designed to improve CD governance.



# 2. SPECIFIC MATTERS FOR CONSIDERATION BY THIS MEETING (ASSESSMENT)

Areas of CD governance providing a challenge for the CDAO over the last year include:

#### 2.1 **COVID-19 Pandemic**

The COVID-19 global pandemic caused a fragility in the global supply chain of controlled drugs used within both palliative care and anaesthesia. Collaborative working on a local, All Wales and UK Level ensured supplies were maintained and patient care was not compromised. Temporary changes were made at an All Wales level around the re-purposing of controlled drugs within care homes. These were implemented at a local level.

# 2.2 Management of Controlled Drugs Policy and Procedure for Secondary Care

It was identified during the transition period that a stand-alone policy with underpinning procedures for the management of controlled drugs was required for the newly formed CTMUHB. Due to the COVID Pandemic, this has taken longer than initially anticipated. The aim is to have this completed within the next six months.

# 2.3 **Security of Lower Schedule Controlled Drugs**

The CDAO has a responsibility to be informed of all incidents involving CDs within the CTMUHB area both within and outside of the University Health Board, to investigate (using their statutory powers if required) and identify appropriate actions.

The security of lower schedule controlled drugs remains a priority for the Health Board. A review against recognised standards will be completed and an action plan developed. This may include the need for automated auditable storage cabinets within all ward and clinical areas.

#### 2.4 Additional Workload

There are increasing priorities to be delivered over the coming year within the limited resource available to support the CDAO (currently absorbed by the Medicines Management Directorate), the timescales for completion will reflect the resource capacity. Priorities include:



- Development and legal ratification of a Health Board policy regarding the requirements for Home Office Controlled Drugs and MHRA Wholesale Dealers Licenses.
- Development, in liaison with key stakeholders, of a CD incident template for Datix to improve quality and consistency of investigations.
- Supporting closer working with other Health Board CDAOs and Welsh Government to ensure where appropriate a 'Once for Wales' approach is taken.

A progress report against actions identified by the CDAO over the last year has been developed. This progress report and action plan will be followed for 2021-22 to ensure governance around the use of controlled drug is strengthened.

# 3. KEY RISKS/MATTERS FOR ESCALATION TO BOARD/COMMITTEE

3.1 The security of lower schedule controlled drugs remains a priority. A review will advise on further actions which could include the need for automated medicines storage cabinets on all ward areas and the associated capital and revenue costs.

#### 4. IMPACT ASSESSMENT

Quality/Safety/Patient	Yes (Please see detail below)		
Experience implications	Controlled drug prescribing, supply & use is monitored across the CTMUHB area linking with all agencies as required. The objective is to minimise patient harm, misuse of CDs and criminality across community, primary and secondary care.  The CD LIN supports networking and sharing of information to protect public and patients		
	where appropriate.  Governance, Leadership and Accountability		
Related Health and Care standard(s)	The 22 Health & Care Standards for NHS Wales are mapped into the 7 Quality Themes: Staying Healthy; Safe Care; Effective Care; Dignified Care; Timely Care; Individual Care; Staff & Resources <a href="http://www.wales.nhs.uk/sitesplus/documents/1064/24729 Health%20Standards%20Framework 2015 E1.pdf">http://www.wales.nhs.uk/sitesplus/documents/1064/24729 Health%20Standards%20Framework 2015 E1.pdf</a>		



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	The work reported in this summary supports
	the quality themes
Equality impact assessment completed	No (Include further detail below)  Not Applicable
	Yes (Include further detail below)
Legal implications / impact	Compliance with The Controlled Drugs (Supervision of Management and Use) (Wales) Regulations 2008 as regards the CDAO statutory responsibilities.
	Yes (Include further detail below)
Resource (Capital/Revenue £/Workforce) implications / Impact	Managing the increased workload due to the merger with the Bridgend locality, additional staff dedicated to the governance role was included in the Medicines Management proposed new structure, which was subsequently not approved. No additional resource has been secured to support the Controlled Drugs Medication Safety agenda. The need for ward automated medicines cabinets
Link to Strategic Well-being Objectives	Work with communities and partners to reduce inequality, promote well-being and prevent ill-health

# **5. RECOMMENDATION**

5.1 The Quality & Safety Committee is asked to **NOTE** the content of this report including the progress made and the actions prioritised for the coming year.



# Appendix 1 Cwm Taf Morgannwg University Health Board Local Intelligence Network for Controlled Drugs Terms of Reference



# Cwm Taf Morgannwg University Health Board Local Intelligence Network for Controlled Drugs

#### **Terms of Reference**

#### 1. CONSTITUTION

The Network will be chaired by the Accountable Officer for the Cwm Taf Morgannwg University Health Board and activity will be reported, via the Quality and Safety Committee of the Health Board and monitored by Healthcare Inspectorate Wales (HIW).

The Network will cover, Local Health Board employed staff, primary care contractors, all hospitals, private hospitals, hospices and care homes within Cwm Taf Morgannwg.

#### 2. ROLE OF THE NETWORK

The purpose of the Local Intelligence Network (LIN) is to share information about incidents and concerns relating to the use and possible abuse of controlled drugs including potential or actual systems failures.

#### The Network will:

- agree local principles for sharing controlled drug (CD) intelligence between agencies
- actively share intelligence regarding use and potential abuse of CDs
- agree systems for reporting concerns
- agree procedures for investigation and participate in incident panels
- agree on the management of incidents affecting more than one agency
- receive reports from an investigation subgroup/Incident Panel and decisions of the Network Chair
- advise on monitoring processes and audits of CD management
- advise on training requirements for CD handling and undertake joint training
- advise on policy requirements
- update its membership as required



#### 3. MEMBERSHIP

### 3.1 Membership

Membership will include, but will not be limited to:

- Accountable Officer, Cwm Taf Morgannwg UHB (Chair)
- Chief Pharmacist Governance, Cwm Taf Morgannwg UHB
- Chief Pharmacist Primary Care, Cwm Taf Morgannwg UHB
- Pharmacy Team Leader for Medicines Governance and MMPU, Cwm Taf Morgannwg UHB (Deputy Chair)
- Lead Pharmacist Community Pharmacy, Cwm Taf Morgannwg UHB
- Nurse Advisor Medicines Management, Cwm Taf Morgannwg UHB
- Medicines Management Support Officer (CDs & Community Pharmacy),
   Cwm Taf Morgannwg UHB
- Assistant Director Quality & Patient Experience, Cwm Taf Morgannwg UHB
- Head of Primary Care, Cwm Taf Morgannwg UHB or representative
- Primary Care Development Manager Dental, Cwm Taf Morgannwg UHB
- Controlled Drugs/Chemical Liaison Officer, S Wales Police
- NHS Wales Shared Services Partnership Counter Fraud Officer
- Area Planning Board (APB) representative
- Health Inspectorate Wales representative
- Care and Social Services Inspectorate Wales (CSSIW) representative
- General Pharmaceutical Council (GPhC) Inspector
- Welsh Ambulance Service representative
- Local Authority Substance Misuse Representative
- CDAT representative Cwm Taf locality
- CDAT representative Bridgend locality
- Neighbouring LIN representatives
  - Cardiff and Vale
  - Swansea Bay
  - Aneurin Bevan
- Kaleidoscope representative
- Velindre representative
- CRGW representative
- Heatherwood Court representative
- Ty Cwm Rhondda representative
- Priory Church Village representative
- Parc Prison representative

Organisations required to have an Accountable Officer will normally be represented by that person.

Representatives from Contractor Bodies will be invited as required (CPW, LMC LDC).

#### 3.2 Nominated Deputies



Members where possible will have a nominated deputy who will attend Network meetings when the representative is in unable to attend and who will be available to action intelligence passed on by the Network.

All participants should be aware of the confidential nature of some of the issues discussed.

The nominated deputy chairperson for the meeting will be the Pharmacy Team Leader for Medicines Governance and MMPU

#### 3.3 Observers

Observers may from time to time be invited to attend but may be excluded where confidential issues are discussed.

### 3.4 Resignation

Membership may end by resignation at any time by notice to the chair

### 4. QUORUM

The quorum for the Network is six members, including the Chair or Deputy Chair and a police representative.

# 5. FREQUENCY OF MEETINGS

Meetings will be held as and when deemed necessary at the discretion of the Chairperson but no less than four times per year.

#### 6. CONFIDENTIALITY

All members of the Network and their deputies are bound by an agreement of confidentiality to enable the sharing of identifiable information in the assured knowledge that named information or sources will not be revealed outside the network.

### 7. AGENDAS

The agendas for each meeting will be agreed by the Accountable Officer and will be despatched to all members no later than five days prior to the meeting.

**Date Approved:** 11<sup>th</sup> September 2018

(updated April 2019 to reflect change of organisation name)

**Review Date:** 11<sup>th</sup> September 2020