



AGENDA ITEM

2.3

**POPULATION HEALTH & PARTNERSHIPS COMMITTEE**

**OUTCOME REPORT: POPULATION HEALTH & PARTNERSHIPS  
COMMITTEE - COMMITTEE EFFECTIVENESS SURVEY**

<b>DATE OF MEETING</b>	07/04/2021
<b>PUBLIC OR PRIVATE REPORT</b>	<b>PUBLIC</b>
<b>IF PRIVATE PLEASE INDICATE REASON</b>	Not Applicable - Public Report
<b>PREPARED BY</b>	Kathrine Davies, Corporate Governance Manager
<b>PRESENTED BY</b>	Wendy Penrhyn-Jones, Head of Corporate Governance and Board Business
<b>EXECUTIVE SPONSOR APPROVED</b>	Georgina Galletly, Director of Governance
<b>REPORT PURPOSE</b>	<b>FOR NOTING</b>
<b>ACRONYMS</b>	
N/A	

**1. PURPOSE**

- 1.1 The Chair of the Population Health & Partnerships Committee is required to present an annual report outlining Population Health & Partnership business through the financial year to the Health Board to provide an assurance on the monitoring and scrutiny undertaken of Cwm Taf Morgannwg University Health Board (CTMUHB) performance in relation to Population Health & Partnerships. As part of this process, the Committee are required to undertake an annual self-assessment questionnaire.
- 1.2 Members of the Committee are asked to note the six responses to the Committee self-assessment questionnaire relating to the

activities and performance of the Population Health & Partnerships Committee during 2019/2020.

### 1.3 SUMMARY REPORT

<p><b>Positive Assurance</b></p>	<p><b>1. Committee Effectiveness:</b> There was a clear consensus that Members/Attendees were aware that:</p> <ul style="list-style-type: none"> <li>• There were approved Terms of Reference in place defining the role of the Committee and were reviewed annually.</li> <li>• A Committee Annual Report was produced and reported to the Board to provide assurance that the Committee considers activity consistent with its remit.</li> </ul> <p><b>2. Committee Business</b> There was a clear consensus that Members/Attendees considered that:</p> <ul style="list-style-type: none"> <li>• Virtual Meetings have overall been a positive experience in that it has allowed meetings to continue and continued scrutiny. Some Members/Attendees considered that it did not however facilitate the same discussions as face-to-face meetings.</li> <li>• The Committee was felt to be adequately supported by the Meeting Secretariat.</li> <li>• The quality of papers have improved but further work is required in relation to length of reports.</li> <li>• The Committee felt that it was adequately supported by Executive Directors in terms of attendance, reports and responses provided to challenges/questions.</li> <li>• Each agenda item was 'closed off' appropriately providing clear conclusions.</li> <li>• The Committee Chair provides clear and concise information to the Board on the activities of the Committee and the implication of all identified gaps in assurance and/or control.</li> <li>• Boundaries between this committee and other committees are clearly defined with adequate cross-referral if required.</li> </ul> <p><b>3. Behaviour, Culture and Values</b> There was a clear consensus that Members/Attendees considered that the behaviours at meetings were courteous, professional and conducive to open and productive debate.</p>
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#### **4. Training & Development**

There was a clear consensus that Members/Attendees considered that they had sufficient training to fulfil their role, however for external members, an action has been added at 1C below.

#### **5. Committee Effectiveness**

For new members and attendees it is important to note the following routine business relating to Committee that is also captured in the Forward Work Programme and newly introduced Committee Cycle of Business:

- The Terms of Reference are reviewed on an annual basis considered by the Committee and then approved by the Health Board.
- A Committee Annual Report is produced every year reported to the Board to provide assurance that the Committee considers activity consistent with its remit.
- A Committee Cycle of Business has been developed to further complement the Forward Work Programme and this will be received at the Committee in April 2021.

#### **6. Committee Business**

- Following a review of the Committees of the Board, the Committee's purpose and membership was refreshed in 2020 when it became known as the Population Health & Partnerships Committee reflecting the fact that various services are provided in an integrated way. The Committee continues to include primary, community and mental health in its remit.
- The introduction of questions in advance is continually reviewed to ensure that all Members/Attendees are aware that this should not prevent questions and debate within meetings. From 2021, it was noted that advanced questions only related to items on the consent agenda with any questions arising regarding main agenda items being taken during the meeting.
- Through the development of the new Committee Cycle of Business, meetings are scheduled to align with activity where decisions may need to be made. During the response to the Covid-19 pandemic, the frequency of the Committee meetings decreased as a result of the need to stand-down certain Board Committee meetings; this occurred twice during 2020/21. Should there be a need to make a decision between scheduled meetings of Board Committees there is provision for this to be actioned by email under 'Urgent Chair's Action', which can be ratified at the next meeting.



	<ul style="list-style-type: none"> <li>Boundaries between this committee and other committees are clearly defined with cross-referral processes having been devised when such instances arise. The referral process has been improved by adding defined questions for the Chair to ask in his brief if there was a proposed suggestion of a referral to another Committee.</li> <li>Welsh Language is supported if it was the preferred language of any of the Members/Attendees. Advanced notice of this would be required in order to allow time to secure simultaneous translation facilities in order that the meeting could be conducted in both languages to ensure equity.</li> </ul>
<b>Areas Requiring Further Assurance</b>	<ul style="list-style-type: none"> <li>See Areas Requiring Further Action</li> </ul>
<b>Areas Requiring Further Action</b>	<p><b>Committee Business</b></p> <ul style="list-style-type: none"> <li>A Committee Highlight Report is produced following each meeting that is submitted to the next Health Board meeting. This is the mechanism that the Committee Chair uses to provide information on activity, areas or assurance and/or areas of escalation. It is acknowledged that the compilation of the highlight report is undertaken following each meeting of the Committee and for this reason not all Members/Attendees may be sighted should they not have been present. Please see Action 1A in response to this matter.</li> <li>It is acknowledged that there is always room for improvement in terms of the quality of meeting reports. Please see Action 1B in response to this matter.</li> <li>Feedback indicated that new Committee members or external representatives attending the meeting should have a formal introduction to it. To support this Committee Fact Sheets have been developed providing a summary of the meetings purpose and the key contacts. These will be shared in future for new members and external representatives as per Action 1C.</li> </ul>
<b>Action Plan</b>	<p><b>1. Committee Business</b></p> <p><b>A.</b> The Committee Highlight Report will in future will be circulated via email for information to all Members/Attendees once it has been submitted to Board. Lead: Corporate Governance Team Timescale: with effect from the April 2021 Committee meeting.</p> <p><b>B.</b> The quality of reports is a consistent theme across all Board and Committees. The Director of Corporate Governance is re-establishing</p>



	<p>'Report Writing' training that will be offered to all Health Board Officers involved in producing reports for meetings. Lead: Director of Corporate Governance Timescale: These will be offered during the first quarter of 2021/22.</p> <p><b>C. Training &amp; Development</b> - Committee Fact Sheets have been developed providing a summary of the meetings purpose and the key contacts. These will be shared in future for new members and external representatives. Lead: Corporate Governance Team Timescale: As required for new members / external representatives and/or in response to membership rotation of Committee meetings.</p>
Appendices	None.

## 2. Recommendation

- 2.1 The Committee are asked to **CONSIDER** the report and **CONFIRM** that the actions set out in this report accurately reflect the further improvements needed in response to the analysis of the survey.