Cwm Taf Morgannwg ULHB **Period : Jul 21**

Table A - Movement of Opening Financial Plan to Forecast Outturn

This Table is currently showing 0 errors

Line 14 should reflect the corresponding amounts included within the latest IMTP/AOP submission to WG
Lines 1 - 14 should not be adjusted after Month 1

		In Year Effect	Non Recurring	Recurring	FYE of Recurring
		£'000	£'000	£'000	£'000
1	Underlying Position b/fwd from Previous Year - must agree to M12 MMR (Deficit - Negative Value)	-33,900	0	-33,900	-33,900
2	Planned New Expenditure (Non Covid-19) (Negative Value)	-42,956	-6,122	-36,834	-36,834
3	Planned Expenditure For Covid-19 (Negative Value)	-80,301	-80,301		
4	Planned Welsh Government Funding (Non Covid-19) (Positive Value)	39,889	18,628	21,261	21,261
5	Planned Welsh Government Funding for Covid-19 (Positive Value)	100,801	100,801		
6	Planned Provider Income (Positive Value)	1,958	0	1,958	1,958
7	RRL Profile - phasing only (In Year Effect / Column C must be nil)	0	0	0	0
8	Planned (Finalised) Savings Plan	12,939	6,706	6,233	7,510
9	Planned (Finalised) Net Income Generation	725	0	725	725
10	Planned Profit / (Loss) on Disposal of Assets	0	0	0	0
11	Planned Release of Uncommitted Contingencies & Reserves (Positive Value)	0	0		
12		0	0		
13	Planning Assumptions still to be finalised at Month 1	845	0	845	7,880
14	**Opening IMTP / Annual Operating Plan**	**0**	**39,712**	**-39,712**	**-31,400**
15	Reversal of Planning Assumptions still to be finalised at Month 1	-845	0	-845	-7,880
16	Additional In Year & Movement from Planned Release of Previously Committed Contingencies & Reserves (Positive	0	0		
17	Additional In Year & Movement from Planned Profit / (Loss) on Disposal of Assets	0	0		
18	Underachievement of Month 1 Finalised Income Generation Due to Covid-19 (Negative Value)	0	0		
19	Other Movement in Month 1 Planned & In Year Net Income Generation	0	0	0	0
20	Underachievement of Month 1 Finalised Savings Due to Covid-19 (Negative Value)	0	0		
21	Other Movement in Month 1 Planned Savings - (Underachievement) / Overachievement	-752	-679	-73	1
22	Additional In Year Identified Savings - Forecast	0	0	0	0
23	Variance to Planned RRL & Other Income	0	0		
24	Additional In Year & Movement in Planned Welsh Government Funding for Covid-19 (Positive Value - additional)	508	508		
25	Additional In Year & Movement in Planned Welsh Government Funding (Non Covid) (Positive Value - additional)	0	0		
26	Additional In Year & Movement Expenditure for Covid-19 (Positive Value - additional/Negative Value - reduction)	-508	-508		
27	In Year Expenditure Cost Reduction Due To Covid-19 (Positive Value)	1,230	1,230		
28	In Year Slippage on Investments/Repurposing of Developmental Initiatives Due To Covid-19 (Positive Value)	0	0		
29	In Year Accountancy Gains (Positive Value)	6,150	6,150	0	0
30	Net In Year Operational Variance to IMTP/AOP (material gross amounts to be listed separately)	366	366		
31	Accountancy Gain netted off N/R Cost Pressure in IMTP	-6,150	-6,150		
32	Anticipated improvements in savings plans	0	0		
33		0	0		
34		0	0		
35		0	0		
36		0	0		
37		0	0		
38		0	0		
39		0	0		
40	**Forecast Outturn (- Deficit / + Surplus)**	**0**	**40,629**	**-40,629**	**-39,280**

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	YTD	In Year Effect
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-11,300	-33,900
2	-3,109	-3,109	-3,109	-3,109	-3,192	-3,526	2,074	-4,076	-4,076	-4,076	-4,076	-9,576	-12,436	-42,956
3	-5,494	-6,010	-7,897	-6,737	-6,649	-6,519	-7,550	-8,062	-6,825	-6,599	-6,204	-5,756	-26,137	-80,301
4	3,726	4,063	2,103	2,827	3,169	3,395	-2,573	3,597	3,588	3,506	3,512	8,975	12,720	39,889
5	7,202	7,719	9,605	8,445	8,357	8,227	9,258	9,770	8,534	8,308	7,913	7,464	32,971	100,801
6			490	163	163	163	163	163	163	163	163	########	653	1,958
7	509	-100	389	46			-141	-141	-142	-141	-141	-138	844	0
8	0	1	1,496	1,189	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	2,686	12,939
9	0	0	0	0	0	7	120	120	120	120	120	120	0	725
10													0	0
11													0	0
12													0	0
13							141	141	141	141	141	141	0	845
14	**9**	**-261**	**252**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
15	0	0	0	0	0	0	-141	-141	-141	-141	-141	-141	0	-845
16													0	0
17													0	0
18	0	0	0	0	0	0	0	0	0	0	0	0	0	0
19	0	0	0	0	0	0	0	0	0	0	0	0	0	0
20	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21	0	-1	-1	-550	147	-63	-46	-46	-47	-47	-48	-49	-552	-752
22	0	0	0	0	0	0	0	0	0	0	0	0	0	0
23													0	0
24	0	0	0	230	226	312	76	-139	-108	-162	-85	159	230	508
25													0	0
26	0	0	0	-231	-227	-312	-76	139	108	162	84	-156	-231	-508
27	0	0	0	930	150	150	0	0	0	0	0	0	930	1,230
28	0	0	0	0	0	0	0	0	0	0	0	0	0	0
29	0	0	0	0	0	6,150	0	0	0	0	0	0	0	6,150
30			23	-300	-297	-87	187	187	189	188	189	87	-277	366
31						-6,150							0	-6,150
32													0	0
33													0	0
34													0	0
35													0	0
36													0	0
37													0	0
38													0	0
39													0	0
40	**9**	**-262**	**274**	**80**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**-100**	**101**	**0**

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Period : **Jul 21**

This Table is currently showing 0 errors

Table A2 - Overview Of Key Risks & Opportunities

		FORECAST YEAR END	
		£'000	**Likelihood**
	Opportunities to achieve IMTP/AOP (positive values)		
1	Red Pipeline schemes (inc AG & IG)		
2	Potential Cost Reduction		
3	**Total Opportunities to achieve IMTP/AOP**	**0**	
	Risks (negative values)		
4	Under delivery of Amber Schemes included in Outturn via Tracker	(998)	Medium
5	Continuing Healthcare		
6	Prescribing		
7	Pharmacy Contract		
8	WHSSC Performance		
9	Other Contract Performance		
10	GMS Ring Fenced Allocation Underspend Potential Claw back		
11	Dental Ring Fenced Allocation Underspend Potential Claw back		
12			
13			
14	Underlying deficit cannot be brought back in line with plan assumption	(2,800)	Medium
15	Unavoidable recurring service/cost pressures exceeding plan	(1,000)	Medium
16	Unavoidable transformation costs exceeding WG Funding	(2,000)	Medium
17			
18			
19			
20			
21			
22			
23			
24			
25			
26	**Total Risks**	**(6,798)**	
	Further Opportunities (positive values)		
27	Delay / Stop new investments	250	Medium
28	Further balance sheet review	1,200	Medium
29	Potential for annual leave reduction being greater than costs incurred	1,000	Medium
30	Potential retention of any writeback in relation to trhe 20/21 accrual for NHS Bonus	1,000	Medium
31			
32			
33			
34	**Total Further Opportunities**	**3,450**	
35	**Current Reported Forecast Outturn**	**(0)**	
36	**IMTP / AOP Outturn Scenario**	**(0)**	
37	**Worst Case Outturn Scenario**	**(3,348)**	
38	**Best Case Outturn Scenario**	**3,450**	

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YTD Months to be completed from Month: 1

Forecast Months to be completed from Month: 1

Table B - Monthly Positions

Period : Jul 21

This Table is currently showing 0 errors

	A. Monthly Summarised Statement of Comprehensive Net Expenditure / Statement of Comprehensive Net Income		1 Apr £'000	2 May £'000	3 Jun £'000	4 Jul £'000	5 Aug £'000	6 Sep £'000	7 Oct £'000	8 Nov £'000	9 Dec £'000	10 Jan £'000	11 Feb £'000	12 Mar £'000	Total YTD £'000	Forecast year-end position £'000
1	Revenue Resource Limit	Actual/F'cast	94,919	98,138	98,843	97,532	99,046	97,900	98,989	99,440	99,319	99,094	98,520	153,972	389,432	1,235,712
2	Capital Donation / Government Grant Income (Health Board only)	Actual/F'cast	0	24	(4)	29	34	17	17	16	17	17	17	16	49	200
3	Welsh NHS Local Health Boards & Trusts Income	Actual/F'cast	6,739	6,985	6,918	7,276	6,906	6,906	6,906	7,006	6,906	6,906	7,006	7,031	27,919	83,492
4	WHSSC Income	Actual/F'cast	896	896	819	867	870	870	870	870	870	870	870	908	3,478	10,476
5	Welsh Government Income (Non RRL)	Actual/F'cast	44	(174)	311	688	319	25	25	25	25	25	25	25	869	1,361
6	Other Income	Actual/F'cast	2,496	2,891	2,987	3,395	2,637	2,637	2,637	2,637	2,637	2,637	2,637	2,407	11,768	32,634
7	**Income Total**		**105,094**	**108,760**	**109,874**	**109,787**	**109,812**	**108,355**	**109,444**	**109,994**	**109,774**	**109,549**	**109,075**	**164,358**	**433,515**	**1,363,874**
8	Primary Care Contractor (excluding drugs, including non resource limited expenditure)	Actual/F'cast	11,798	12,632	12,820	12,516	13,251	12,190	12,065	12,105	12,154	12,124	11,965	12,569	49,766	148,191
9	Primary Care - Drugs & Appliances	Actual/F'cast	7,912	7,597	7,873	8,009	7,629	7,629	7,629	7,629	7,629	7,629	7,429	7,837	31,391	92,429
10	Provided Services - Pay	Actual/F'cast	47,688	48,148	46,433	46,374	47,230	47,000	48,111	48,551	48,191	47,999	47,884	53,235	188,643	576,844
11	Provider Services - Non Pay (excluding drugs & depreciation)	Actual/F'cast	8,695	8,341	9,671	10,044	9,844	9,678	9,771	9,640	9,732	9,729	9,728	11,068	36,751	115,942
12	Secondary Care - Drugs	Actual/F'cast	2,733	3,803	3,150	3,047	3,242	3,242	3,252	3,252	3,252	3,252	3,252	3,378	12,733	38,856
13	Healthcare Services Provided by Other NHS Bodies	Actual/F'cast	18,575	20,020	19,660	20,094	20,106	20,106	20,106	20,106	20,106	20,106	20,106	20,248	78,350	239,338
14	Non Healthcare Services Provided by Other NHS Bodies	Actual/F'cast	13	13	13	13	41	41	41	41	41	41	41	98	52	440
15	Continuing Care and Funded Nursing Care	Actual/F'cast	4,570	5,469	4,551	5,615	4,877	4,877	4,877	4,877	4,877	4,877	4,877	5,038	20,205	59,386
16	Other Private & Voluntary Sector	Actual/F'cast	398	352	1,437	995	455	455	455	455	455	455	455	614	3,182	6,978
17	Joint Financing and Other	Actual/F'cast	686	628	684	409	690	690	690	890	890	890	891	937	2,407	8,976
18	Losses, Special Payments and Irrecoverable Debts	Actual/F'cast													0	0
19	Exceptional (Income) / Costs - (Trust Only)	Actual/F'cast													0	0
20	Total Interest Receivable - (Trust Only)	Actual/F'cast													0	0
21	Total Interest Payable - (Trust Only)	Actual/F'cast													0	0
22	DEL Depreciation\Accelerated Depreciation\Impairments	Actual/F'cast	2,008	2,008	3,299	2,429	2,436	2,436	2,436	2,436	2,436	2,436	2,436	2,436	9,744	29,232
23	AME Donated Depreciation\Impairments	Actual/F'cast	10	10	10	162	10	10	10	10	10	10	10	47,003	192	47,266
24	Uncommitted Reserves & Contingencies	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25	Profit\Loss Disposal of Assets	Actual/F'cast	(1)	0	(2)	1	0	0	0	0	0	0	0	0	(2)	(2)
26	**Cost - Total**	Actual/F'cast	**105,085**	**109,021**	**109,600**	**109,708**	**109,812**	**108,354**	**109,444**	**109,993**	**109,774**	**109,548**	**109,075**	**164,461**	**433,414**	**1,363,875**
27	**Net surplus/ (deficit)**	Actual/F'cast	**9**	**(261)**	**274**	**80**	**(0)**	**0**	**(0)**	**0**	**(0)**	**0**	**0**	**(103)**	**102**	**(0)**

B. Assessment of Financial Forecast Positions

Year-to-date (YTD)	£'000	
28 . Actual YTD surplus/ (deficit)	102	
29. Actual YTD surplus/ (deficit) last month	22	
30. Current month actual surplus/ (deficit)	80	
		Trend
31. Average monthly surplus/ (deficit) YTD	25	▲
32. YTD /remaining months	13	

Full-year surplus/ (deficit) scenarios	£'000
33. Extrapolated Scenario	738
34. Year to Date Trend Scenario	305

C. DEL/AME Depreciation & Impairments

			1	2	3	4	5	6	7	8	9	10	11	12		
			Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000	Total YTD	Forecast year-end position
	DEL															
35	Baseline Provider Depreciation	Actual/F'cast	2,008	2,008	2,011	2,010	2,010	2,010	2,010	2,010	2,010	2,010	2,010	1,514	8,038	23,622
36	Strategic Depreciation	Actual/F'cast			1,288	419	409	409	409	409	409	409	409	905	1,706	5,477
37	Accelerated Depreciation	Actual/F'cast					17	17	17	17	17	17	17	17	0	133
38	Impairments	Actual/F'cast													0	0
39	Other (Specify in Narrative)	Actual/F'cast													0	0
40	**Total**		**2,008**	**2,008**	**3,299**	**2,429**	**2,436**	**2,436**	**2,436**	**2,436**	**2,436**	**2,436**	**2,436**	**2,436**	**9,744**	**29,232**
	AME															
41	Donated Asset Depreciation	Actual/F'cast	10	10	10	162	10	10	10	10	10	10	10	314	192	577
42	Impairments	Actual/F'cast												46,689	0	46,689
43	Other (Specify in Narrative)	Actual/F'cast													0	0
44	**Total**		**10**	**10**	**10**	**162**	**10**	**10**	**10**	**10**	**10**	**10**	**10**	**47,003**	**192**	**47,266**

D. Accountancy Gains

			1	2	3	4	5	6	7	8	9	10	11	12		
			Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000	Total YTD	Forecast year-end position
45	Accountancy Gains	Actual/F'cast	0	0	0	0	0	6,150	0	0	0	0	0	0	**0**	**6,150**

E. Committed Reserves & Contingencies

			1	2	3	4	5	6	7	8	9	10	11	12		
			Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000	Total YTD	Forecast year-end position
	List of all Committed Reserves & Contingencies inc above in Section A. Please specify Row number in description.															
46	10 pay - A4C payaward	Forecast Only												4,041	0	4,041
47	10 pay - M&D payaward	Forecast Only												1,400	0	1,400
48		Forecast Only													0	0
49	5 Non RRL - Ophthalmic NHS Bonus	Forecast Only					(294)								0	(294)
50	8 Primary Care - NHS Bonus - Pharmacy, Dental & Ophthalmic	Forecast Only					1,366								0	1,366
51		Forecast Only													0	0
52	10 Pay - Urgent Care (SDEC, 111 & Emergency Primary Care)	Forecast Only							247	247	247	302	304	304	0	1,651
53	11 Non Pay - Urgent Care (SDEC, 111 & Emergency Primary Care)	Forecast Only							5	5	5	37	37	37	0	126
54		Forecast Only													0	0
55		Forecast Only													0	0
56		Forecast Only													0	0
57		Forecast Only													0	0
58		Forecast Only													0	0
59		Forecast Only													0	0
60		Forecast Only													0	0
61		Forecast Only													0	0
62		Forecast Only													0	0
63		Forecast Only													0	0
64		Forecast Only													0	0
65		Forecast Only													0	0
66		Forecast Only													0	0
67		Forecast Only													0	0
68		Forecast Only													0	0
69		Forecast Only													0	0
70		Forecast Only													0	0
71		Forecast Only													0	0
72		Forecast Only													0	0
73		Forecast Only													0	0
74	**Total**		**0**	**0**	**0**	**0**	**1,072**	**0**	**252**	**252**	**252**	**339**	**341**	**5,782**	**0**	**8,290**
		Phasing	0%	0%	0%	0%	13%	0%	3%	3%	3%	4%	4%	70%	0%	

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Table C - Identified Expenditure Savings Schemes (Excludes Income Generation & Accountancy Gains)

This Table is currently showing 1 errors
Some errors will be resolved when complete rows have data or associated tables are completed

			1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY / *YTD variance as %age of YTD*	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings
			Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar				Green	Amber	non recurring	recurring	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000	£'000
1	CHC and Funded Nursing Care	Budget/Plan	0	0	250	83	83	83	83	86	86	86	86	86	333	1,015		1,000	15			
2		Actual/F'cast	0	0	250	83	83	83	83	86	86	86	86	86	333	1,015	32.84%	1,000	15	0	1,015	1,036
3		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	*0.00%*	0	0			
4	Commissioned Services	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
5		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
6		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
7	Medicines Management (Primary & Secondary Care)	Budget/Plan	0	0	3	1	1	1	237	237	245	245	245	245	4	1,460		11	1,448			
8		Actual/F'cast	0	0	3	1	1	1	237	237	245	245	245	245	4	1,460	0.26%	11	1,448	0	1,460	1,506
9		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	*0.00%*	0	0			
10	Non Pay	Budget/Plan	0	1	586	397	284	321	360	362	362	415	415	426	984	3,931		1,704	2,227			
11		Actual/F'cast	0	0	585	97	325	297	318	320	320	373	372	389	682	3,394	20.09%	1,686	1,708	1,982	1,413	1,933
12		Variance	0	(1)	(1)	(300)	40	(24)	(43)	(43)	(43)	(43)	(43)	(37)	(302)	(537)	*(30.68%)*	(18)	(519)			
13	Pay	Budget/Plan	0	0	657	708	608	672	652	627	628	657	651	658	1,365	6,517		5,005	1,512			
14		Actual/F'cast	0	0	657	458	714	633	649	624	624	652	646	642	1,115	6,299	17.70%	4,884	1,415	4,026	2,273	3,035
15		Variance	0	0	0	(250)	107	(39)	(3)	(3)	(4)	(4)	(4)	(16)	(250)	(218)	*(18.34%)*	(121)	(98)			
16	Primary Care	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	16	0	16		16	0			
17		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	20	0	20	0.00%	20	0	20	0	0
18		Variance	0	0	0	0	0	0	0	0	0	0	0	4	0	4		4	0			
19	Total	Budget/Plan	0	1	1,496	1,189	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	2,686	12,939		7,737	5,203			
20		Actual/F'cast	0	0	1,495	639	1,123	1,014	1,287	1,267	1,275	1,356	1,350	1,383	2,134	12,188	17.51%	7,602	4,586	6,027	6,161	7,510
21		Variance	0	(1)	(1)	(550)	147	(63)	(46)	(46)	(47)	(47)	(48)	(49)	(552)	(752)	*(20.56%)*	(135)	(616)			

		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD
22	Variance in month		(100.00%)	(0.07%)	(46.26%)	15.05%	(5.88%)	(3.46%)	(3.51%)	(3.56%)	(3.35%)	(3.40%)	(3.43%)	(20.56%)
23	In month achievement against FY forecast	0.00%	0.00%	12.26%	5.24%	9.22%	8.32%	10.56%	10.39%	10.46%	11.13%	11.07%	11.34%	

Cwm Taf Morgannwg ULHB **Period : Jul 21**

Table C1- Savings Schemes Pay Analysis

		Month	1 Apr £'000	2 May £'000	3 Jun £'000	4 Jul £'000	5 Aug £'000	6 Sep £'000	7 Oct £'000	8 Nov £'000	9 Dec £'000	10 Jan £'000	11 Feb £'000	12 Mar £'000	Total YTD	Full-year forecast	YTD as %age of FY *YTD variance as %age of YTD Budget/Plan*	Assessment Green £'000	 Amber £'000	Full In-Year forecast non recurring £'000	 recurring £'000	Full-Year Effect of Recurring Savings £'000
1	Changes in Staffing Establishment	Budget/Plan	0	0	177	60	67	106	112	112	113	113	113	108	236	1,078		278	800			
2		Actual/F'cast	0	0	177	16	129	104	110	110	110	110	110	105	193	1,078	17.88%	278	800	452	626	711
3		Variance	0	0	0	(44)	61	(2)	(2)	(2)	(3)	(3)	(3)	(3)	(44)	(0)	*(18.44%)*	0	(0)			
4	Variable Pay	Budget/Plan	0	0	73	335	197	222	215	190	190	190	184	184	408	1,978		1,356	622			
5		Actual/F'cast	0	0	73	200	184	202	216	191	191	191	185	185	273	1,817	15.04%	1,293	524	838	979	1,250
6		Variance	0	0	0	(135)	(12)	(19)	1	1	1	1	1	1	(135)	(161)	*(33.03%)*	(63)	(97)			
7	Locum	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
8		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
9		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
10	Agency / Locum paid at a premium	Budget/Plan	0	0	19	165	195	195	195	195	195	225	225	225	184	1,831		1,741	90			
11		Actual/F'cast	0	0	19	154	208	181	196	196	196	226	226	227	173	1,831	9.45%	1,741	90	1,163	668	1,074
12		Variance	0	0	0	(10)	14	(13)	2	2	2	2	2	2	(10)	(0)	*(5.72%)*	(0)	0			
13	Changes in Bank Staff	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
14		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
15		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
16	Other (Please Specify)	Budget/Plan	0	0	388	149	149	149	131	131	131	130	130	142	537	1,630		1,630	0			
17		Actual/F'cast	0	0	388	88	193	145	127	127	127	126	126	126	476	1,573	30.25%	1,573	0	1,573	0	0
18		Variance	0	0	0	(61)	44	(4)	(4)	(4)	(4)	(4)	(4)	(16)	(61)	(57)	*(11.44%)*	(57)	0			
19	Total	Budget/Plan	0	0	657	708	608	672	652	627	628	657	651	658	1,365	6,517		5,005	1,512			
20		Actual/F'cast	0	0	657	458	714	633	649	624	624	652	646	642	1,115	6,299	17.70%	4,884	1,415	4,026	2,273	3,035
21		Variance	0	0	0	(250)	107	(39)	(3)	(3)	(4)	(4)	(4)	(16)	(250)	(218)	*(18.34%)*	(121)	(98)			

Table C2- Savings Schemes Agency/Locum Paid at a Premium Analysis

		Month	1 Apr £'000	2 May £'000	3 Jun £'000	4 Jul £'000	5 Aug £'000	6 Sep £'000	7 Oct £'000	8 Nov £'000	9 Dec £'000	10 Jan £'000	11 Feb £'000	12 Mar £'000	Total YTD	Full-year forecast	YTD as %age of FY *YTD variance as %age of YTD Budget/Plan*	Assessment Green £'000	 Amber £'000	Full In-Year forecast non recurring £'000	 recurring £'000	Full-Year Effect of Recurring Savings £'000
1	Reduced usage of Agency/Locums paid at a premium	Budget/Plan	0	0	8	132	162	162	162	162	162	192	192	192	140	1,527		1,437	90			
2		Actual/F'cast	0	0	8	149	149	149	164	164	164	194	194	194	157	1,527	10.27%	1,437	90	1,163	364	683
3		Variance	0	0	0	17	(13)	(13)	2	2	2	2	2	2	17	(0)	*11.90%*	(0)	0			
4	Non Medical 'off contract' to 'on contract'	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
5		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
6		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
7	Medical - Impact of Agency pay rate caps	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
8		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
9		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
10	Other (Please Specify)	Budget/Plan	0	0	11	33	33	33	33	33	33	33	33	33	43	304		304	0			
11		Actual/F'cast	0	0	11	5	60	33	33	33	33	33	33	33	16	304	5.35%	304	0	0	304	391
12		Variance	0	0	0	(27)	27	0	0	0	0	0	0	0	(27)	0	*(62.56%)*	0	0			
13	Total	Budget/Plan	0	0	19	165	195	195	195	195	195	225	225	225	184	1,831		1,741	90			
14		Actual/F'cast	0	0	19	154	208	181	196	196	196	226	226	227	173	1,831	9.45%	1,741	90	1,163	668	1,074
15		Variance	0	0	0	(10)	14	(13)	2	2	2	2	2	2	(10)	(0)	*(5.72%)*	(0)	0			

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This Table is currently showing 0 errors

Table C3 - Tracker

	£'000	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Full-year forecast	Non Recurring	Recurring	FYE Adjustment	Full-year Effect
Savings (Cash Releasing & Cost Avoidance)	Month 1 - Plan	0	1	1,496	1,189	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	2,686	12,939	6,706	6,233	1,276	7,510
	Month 1 - Actual/Forecast	0	0	1,495	639	1,123	1,014	1,287	1,267	1,275	1,356	1,350	1,383	2,134	12,188	6,027	6,161	1,350	7,510
	Variance	0	(1)	(1)	(550)	147	(63)	(46)	(46)	(47)	(47)	(48)	(49)	(552)	(752)	(679)	(73)	73	1
	In Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	0	1	1,496	1,189	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	2,686	12,939	6,706	6,233	1,276	7,510
	Total Actual/Forecast	0	0	1,495	639	1,123	1,014	1,287	1,267	1,275	1,356	1,350	1,383	2,134	12,188	6,027	6,161	1,350	7,510
	Total Variance	0	(1)	(1)	(550)	147	(63)	(46)	(46)	(47)	(47)	(48)	(49)	(552)	(752)	(679)	(73)	73	1
Net Income Generation	Month 1 - Plan	0	0	0	0	0	7	120	120	120	120	120	120	0	725	0	725	0	725
	Month 1 - Actual/Forecast	0	0	0	0	0	7	120	120	120	120	120	120	0	725	0	725	0	725
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	0	0	0	0	0	7	120	120	120	120	120	120	0	725	0	725	0	725
	Total Actual/Forecast	0	0	0	0	0	7	120	120	120	120	120	120	0	725	0	725	0	725
	Total Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Accountancy Gains	In Year - Plan	0	0	0	0	0	6,150	0	0	0	0	0	0	0	6,150	6,150	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	6,150	0	0	0	0	0	0	0	6,150	6,150	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Total	Month 1 - Plan	0	1	1,496	1,189	976	1,084	1,452	1,432	1,442	1,523	1,517	1,551	2,686	13,664	6,706	6,958	1,276	8,235
	Month 1 - Actual/Forecast	0	0	1,495	639	1,123	1,021	1,406	1,386	1,395	1,476	1,469	1,502	2,134	12,913	6,027	6,886	1,350	8,235
	Variance	0	(1)	(1)	(550)	147	(63)	(46)	(46)	(47)	(47)	(48)	(49)	(552)	(752)	(679)	(73)	73	1
	In Year - Plan	0	0	0	0	0	6,150	0	0	0	0	0	0	0	6,150	6,150	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	6,150	0	0	0	0	0	0	0	6,150	6,150	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	0	1	1,496	1,189	976	7,234	1,452	1,432	1,442	1,523	1,517	1,551	2,686	19,814	12,856	6,958	1,276	8,235
	Total Actual/Forecast	0	0	1,495	639	1,123	7,171	1,406	1,386	1,395	1,476	1,469	1,502	2,134	19,063	12,177	6,886	1,350	8,235
	Total Variance	0	(1)	(1)	(550)	147	(63)	(46)	(46)	(47)	(47)	(48)	(49)	(552)	(752)	(679)	(73)	73	1