

## Period : Jun 21

Table A - Movement of Opening Financial Plan to Forecast Outturn

This Table is currently showing 1 errors

*Line 14 should reflect the corresponding amounts included within the latest IMTP/AOP submission to WG*

Lines 1 - 14 should not be adjusted after Month 1

		In Year Effect £'000	Non Recurring £'000	Recurring £'000	FYE of Recurring £'000
1	Underlying Position b/fwd from Previous Year - must agree to M12 MMR (Deficit - Negative Value)	-33,900	0	-33,900	-33,900
2	Planned New Expenditure (Non Covid-19) (Negative Value)	-42,956	-6,122	-36,834	-36,834
3	Planned Expenditure For Covid-19 (Negative Value)	-80,301	-80,301		
4	Planned Welsh Government Funding (Non Covid-19) (Positive Value)	39,889	18,628	21,261	21,261
5	Planned Welsh Government Funding for Covid-19 (Positive Value)	100,801	100,801		
6	Planned Provider Income (Positive Value)	1,958	0	1,958	1,958
7	RRL Profile - phasing only (In Year Effect / Column C must be nil)	0	0	0	0
8	Planned (Finalised) Savings Plan	12,939	6,706	6,233	7,510
9	Planned (Finalised) Net Income Generation	725	0	725	725
10	Planned Profit / (Loss) on Disposal of Assets	0	0	0	0
11	Planned Release of Uncommitted Contingencies & Reserves (Positive Value)	0	0	0	0
12		0	0		
13	Planning Assumptions still to be finalised at Month 1	845	0	845	7,880
14	<b>Opening IMTP / Annual Operating Plan</b>	<b>0</b>	<b>39,712</b>	<b>-39,712</b>	<b>-31,400</b>
15	Reversal of Planning Assumptions still to be finalised at Month 1	-845	0	-845	-7,880
16	Additional In Year & Movement from Planned Release of Previously Committed Contingencies & Reserves (Positive)	0	0		
17	Additional In Year & Movement from Planned Profit / (Loss) on Disposal of Assets	0	0		
18	Underachievement of Month 1 Finalised Income Generation Due to Covid-19 (Negative Value)	0	0		
19	Other Movement in Month 1 Planned & In Year Net Income Generation	0	0	0	0
20	Underachievement of Month 1 Finalised Savings Due to Covid-19 (Negative Value)	0	0		
21	Other Movement in Month 1 Planned Savings - (Underachievement) / Overachievement	0	0	0	0
22	Additional In Year Identified Savings - Forecast	0	0	0	0
23	Variance to Planned RRL & Other Income	0	0		
24	Additional In Year & Movement in Planned Welsh Government Funding for Covid-19 (Positive Value - additional)	0	0		
25	Additional In Year & Movement in Planned Welsh Government Funding (Non Covid) (Positive Value - additional)	0	0		
26	Additional In Year & Movement Expenditure for Covid-19 (Positive Value - additional/Negative Value - reduction)	-466	-466		
27	In Year Expenditure Cost Reduction Due To Covid-19 (Positive Value)	1,311	1,311		
28	In Year Slippage on Investments/Repurposing of Developmental Initiatives Due To Covid-19 (Positive Value)	0	0		
29	In Year Accountancy Gains (Positive Value)	6,150	6,150	0	0
30	Net In Year Operational Variance to IMTP/AOP (material gross amounts to be listed separately)	0	0		
31	Accountancy Gain netted off N/R Cost Pressure in IMTP	-6,150	-6,150		
32	Anticipated improvements in savings plans	0	0	0	7,880
33		0	0		
34		0	0		
35		0	0		
36		0	0		
37		0	0		
38		0	0		
39		0	0		
40	<b>Forecast Outturn (- Deficit / + Surplus)</b>	<b>0</b>	<b>40,557</b>	<b>-40,557</b>	<b>-31,400</b>

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	YTD	In Year Effect
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-2,825	-8,475	-33,900
2	-3,109	-3,109	-3,109	-3,109	-3,192	-3,526	2,074	-4,076	-4,076	-4,076	-4,076	-9,576	-9,327	-42,956
3	-5,494	-6,010	-7,897	-6,737	-6,649	-6,519	-7,550	-8,062	-6,825	-6,599	-6,204	-5,756	-19,400	-80,301
4	3,726	4,063	2,103	2,827	3,169	3,395	-2,573	3,597	3,588	3,506	3,512	8,975	9,893	39,889
5	7,202	7,719	9,605	8,445	8,357	8,227	9,258	9,770	8,534	8,308	7,913	7,464	24,540	100,801
6			460	163	163	163	163	163	163	163	163	#####	490	1,960
7	509	-100	389	46			-141	-141	-142	-141	-141	-138	798	0
8	0	1	1,496	1,190	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	1,497	12,939
9	0	0	0	0	0	7	120	120	120	120	120	120	0	725
10													0	0
11													0	0
12													0	0
13							141	141	141	141	141	141	0	845
14	9	-261	252	0	0	0	0	0	0	0	0	0	0	0
15	0	0	0	0	0	0	-141	-141	-141	-141	-141	-141	0	-845
16													0	0
17													0	0
18	0	0	0	0	0	0	0	0	0	0	0	0	0	0
19	0	0	0	0	0	0	0	0	0	0	0	0	0	0
20	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21	0	0	0	0	0	0	0	0	0	0	0	0	0	0
22	0	0	0	0	0	0	0	0	0	0	0	0	0	0
23	-500	-162	-137	-46			141	141	141	141	141	140	-799	0
24	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25													0	0
26	0	0	0	-125	-171	-170	0	0	0	0	0	0	0	-466
27	500	162	137	171	171	170	0	0	0	0	0	0	799	1,311
28	0	0	0	0	0	0	0	0	0	0	0	0	0	0
29	0	0	0	0	0	0	6,150	0	0	0	0	0	0	6,150
30			22										22	0
31							-6,150					-22	0	-6,150
32	0	0	0	0	0	0	0	0	0	0	0	0	0	0
33													0	0
34													0	0
35													0	0
36													0	0
37													0	0
38													0	0
39													0	0
40	9	-261	274	0	0	0	0	0	0	0	0	-23	22	0

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This Table is currently showing 0 errors

Table A2 - Overview Of Key Risks & Opportunities		FORECAST YEAR END	
		£'000	Likelihood
	<b>Opportunities to achieve IMTP/AOP (positive values)</b>		
1	Red Pipeline schemes (inc AG & IG)		
2	Potential Cost Reduction		
3	<b>Total Opportunities to achieve IMTP/AOP</b>	<b>0</b>	
	<b>Risks (negative values)</b>		
4	Under delivery of Amber Schemes included in Outturn via Tracker	(1,473)	Medium
5	Continuing Healthcare		
6	Prescribing		
7	Pharmacy Contract		
8	WHSSC Performance		
9	Other Contract Performance		
10	GMS Ring Fenced Allocation Underspend Potential Claw back		
11	Dental Ring Fenced Allocation Underspend Potential Claw back		
12			
13	Shortfall against savings plan	(2,000)	Medium
14	Underlying deficit cannot be brought back in line with plan assumption	(3,000)	Medium
15	Unavoidable recurring service/cost pressures exceeding plan	(1,000)	Medium
16	Unavoidable transformation costs exceeding WG Funding	(2,100)	Medium
17			
18			
19			
20			
21			
22			
23			
24			
25			
26	<b>Total Risks</b>	<b>(9,573)</b>	
	<b>Further Opportunities (positive values)</b>		
27	Delay / Stop new investments	250	Medium
28	Further balance sheet review	1,250	Medium
29	Potential for annual leave reduction being greater than costs incurred	1,000	Medium
30			
31			
32			
33			
34	<b>Total Further Opportunities</b>	<b>2,500</b>	
35	<b>Current Reported Forecast Outturn</b>	<b>0</b>	
36	<b>IMTP / AOP Outturn Scenario</b>	<b>0</b>	
37	<b>Worst Case Outturn Scenario</b>	<b>(7,072)</b>	
38	<b>Best Case Outturn Scenario</b>	<b>2,500</b>	

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**This Table is currently showing 0 errors**

### Table B3 - COVID-19 Analysis

**A - Additional Expenditure**

- Additional Expenditure		1	2	3	4	5	6	7	8	9	10	11	12		
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total <u>YTD</u>	Forecast year-end position
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
A1	Enter as positive values														
1	Testing (Additional costs due to C19) enter as positive values - actual/forecast														
2	Provider Pay (Establishment, Temp & Agency)														
3	Administrative, Clerical & Board Members	80	115	31	107	107	107	107	107	107	107	107	107	226	1,190
4	Medical & Dental													0	0
5	Nursing & Midwifery Registered	43	20	33	48	48	48	48	48	48	48	48	48	96	530
6	Prof Scientific & Technical													0	0
7	Additional Clinical Services	48	97	144	71	71	71	71	71	71	71	71	71	289	930
8	Allied Health Professionals													0	0
9	Healthcare Scientists	25	101	(37)	64	65	64	65	57	57	57	57	56	89	631
10	Estates & Ancillary													0	0
11	Students													0	0
12	Sub total Testing Provider Pay	196	333	171	291	292	291	292	284	284	284	284	283	700	3,281
13	Primary Care Contractor (excluding drugs)													0	0
14	Primary Care - Drugs													0	0
15	Secondary Care - Drugs													0	0
16	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7	23	154	69	69	69	69	69	69	69	69	69	69	246	867
17	Healthcare Services Provided by Other NHS Bodies													0	0
18	Non Healthcare Services Provided by Other NHS Bodies													0	0
19	Continuing Care and Funded Nursing Care													0	0
20	Other Private & Voluntary Sector													0	0
21	Joint Financing and Other (includes Local Authority)	47	52	118	150	50	50	50	50	50	50	50	50	217	764
22	Other (only use with WG agreement & state SoCNE/I line ref)													0	0
23														0	0
24														0	0
25														0	0
26	Sub total Testing Non Pay	70	206	187	219	119	119	119	119	119	119	119	119	463	1,631
27	TOTAL TESTING EXPENDITURE	266	539	358	510	410	409	410	402	402	402	403	402	1,163	4,912
28	PLANNED TESTING EXPENDITURE (In Opening Plan)	266	539	358	510	410	409	410	402	402	402	403	402	1,163	4,912
29	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A2	Tracing (Additional costs due to C19) enter as positive values - actual/forecast														
30	Provider Pay (Establishment, Temp & Agency)														
31	Administrative, Clerical & Board Members	15	18	40	24	24	24	24	24	24	24	24	24	73	289
32	Medical & Dental	12	16	21	16	16	16	16	16	16	16	16	16	49	193
33	Nursing & Midwifery Registered													0	0
34	Prof Scientific & Technical			0	21	21	21	21	21	21	21	21	21	0	189
35	Additional Clinical Services			3										3	3
36	Allied Health Professionals													0	0
37	Healthcare Scientists													0	0
38	Estates & Ancillary													0	0
39	Students													0	0
40	Sub total Tracing Provider Pay	27	34	64	61	61	61	61	61	61	61	61	61	125	674
41	Primary Care Contractor (excluding drugs)													0	0
42	Primary Care - Drugs													0	0
43	Secondary Care - Drugs													0	0
44	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7													0	0
45	Healthcare Services Provided by Other NHS Bodies													0	0
46	Non Healthcare Services Provided by Other NHS Bodies													0	0
47	Continuing Care and Funded Nursing Care													0	0
48	Other Private & Voluntary Sector				15				15	10	10	10	10	0	70
49	Joint Financing and Other (includes Local Authority)	480	446	338	465	465	465	465	665	665	665	665	465	1,264	6,246
50	Other (only use with WG agreement & state SoCNE/I line ref)													0	0
51														0	0
52														0	0
53														0	0
54	Sub total Tracing Non Pay	480	446	338	480	465	465	465	680	675	675	675	475	1,264	6,316
55	TOTAL TRACING EXPENDITURE	507	480	402	541	526	526	526	741	736	736	736	536	1,389	6,990
56	PLANNED TRACING EXPENDITURE (In Opening Plan)	507	480	402	541	526	526	526	741	736	736	736	536	1,389	6,990
57	MOVEMENT FROM OPENING PLANNED TRACING EXPENDITURE	0	0	0	0	0	0	0	0	0	0	0	0	0	0

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[illegible]

A7	Other (Additional costs due to C19) enter as positive value - actual/forecast												
172	Provider Pay (Establishment, Temp & Agency)												
173	Administrative, Clerical & Board Members	135	160	185	160	160	160	160	160	160	160	147	480
174	Medical & Dental	157	269	723	815	850	908	877	825	468	367	352	1,149
175	Nursing & Midwifery Registered	499	603	706	603	603	524	963	963	964	963	913	1,808
176	Prof Scientific & Technical	0	100	87	62	62	62	62	62	57	57	50	188
177	Additional Clinical Services	631	756	881	756	706	606	881	881	881	852	807	2,269
178	Allied Health Professionals	11	36	61	36	36	36	36	36	36	36	36	107
179	Healthcare Scientists	0	25	50	25	25	25	25	25	25	25	25	75
180	Estates & Ancillary	62	114	50	87	75	75	75	75	75	75	62	227
181	Students												0
182	Other (only use with WG Agreement & state SoCNE/I line ref)												0
183	Long COVID						128	128	128	128	128	128	770
184													0
185													0
186	Sub total Other C-19 Provider Pay	1,495	2,064	2,744	2,545	2,517	2,397	3,207	3,156	2,795	2,693	2,578	6,303
187	Primary Care Contractor (excluding drugs)	(135)	(135)	(287)	(135)	(135)	15	15	15	15	15	15	(557)
188	Primary Care Contractor (excluding drugs) - Costs as a result of lost GDS Income	335	300	276	250	250	245	220	210	209	179	150	911
189	Primary Care - Drugs	300	(300)	0	0	0	0	0	0	0	0	0	0
190	Secondary Care - Drugs												0
191	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see separate line	40	500	853	297	277	302	277	247	256	252	194	1,393
192	Provider - Non Pay - PPE	150	261	291	150	150	150	100	100	100	100	100	702
193	Healthcare Services Provided by Other NHS Bodies												0
194	Healthcare Services Provided by Other NHS Bodies - Additional Costs due to Block Contracts - Wales NHS												0
195	Healthcare Services Provided by Other NHS Bodies - Additional Costs due to Block Contracts - England NHS												0
196	Non Healthcare Services Provided by Other NHS Bodies												0
197	Continuing Care and Funded Nursing Care	300	300	300	300	300	300	300	300	300	300	300	900
198	Other Private & Voluntary Sector			930	930	1,051	1,051	1,051	1,398	468	468	347	930
199	Other Private & Voluntary Sector - Private Hospital Providers												0
200	Joint Financing and Other (includes Local Authority)												0
201	Other (only use with WG Agreement & state SoCNE/I line ref)												0
202	6 - Other Income - loss of Private Patient Income	233	233	233	233	233	233	233	233	233	233	233	699
203	6 - Other Income - loss of catering income	150	150	150	0	0	0	0	0	0	0	0	450
204													0
205													0
206	Sub total Other C-19 Non Pay	1,373	1,309	2,746	2,025	2,126	2,146	2,196	2,503	1,581	1,547	1,397	5,428
207	TOTAL OTHER C-19 EXPENDITURE	2,868	3,373	5,489	4,569	4,643	4,543	5,403	5,659	4,376	4,240	3,975	11,730
208	PLANNED OTHER C-19 EXPENDITURE (In Opening Plan)	2,868	3,373	5,489	4,444	4,472	4,373	5,403	5,659	4,376	4,240	3,975	11,730
209	MOVEMENT FROM OPENING PLANNED OTHER C-19 EXPENDITURE	0	0	0	(125)	(171)	(170)	0	0	0	0	0	(466)
210	TOTAL ADDITIONAL EXPENDITURE DUE TO COVID	5,494	6,010	7,897	6,862	6,820	6,689	7,550	8,062	6,825	6,599	6,204	19,400
211	PLANNED ADDITIONAL EXPENDITURE DUE TO COVID (In Opening Plan)	5,494	6,010	7,897	6,737	6,649	6,519	7,550	8,062	6,825	6,599	6,204	19,400
212	MOVEMENT FROM OPENING PLANNED ADDITIONAL COVID EXPENDITURE	0	0	0	(125)	(171)	(170)	0	0	0	0	0	(466)

[illegible]

		1	2	3	4	5	6	7	8	9	10	11	12		
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Enter as Negative values														
218	Expenditure Reductions (due to C19) - Actual/Forecast														
219	Reduction of non pay costs due to reduced elective activity	(480)	(150)	(150)	(150)	(150)	(150)	0	0	0	0	0	0	(780)	(1,230)
220	Reduction of outsourcing costs due to reduced planned activity													0	0
221	WHSSC C-19 Slippage (as advised by WHSSC)	(20)	(12)	13	(21)	(21)	(20)							(19)	(81)
222	Other (please specify):													0	0
223														0	0
224														0	0
225														0	0
226														0	0
227														0	0
228	TOTAL EXPENDITURE REDUCTION	(500)	(162)	(137)	(171)	(171)	(170)	0	0	0	0	0	0	(799)	(1,311)

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240	ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19	4,994	5,848	7,760	6,691	6,649	6,519	7,550	8,062	6,825	6,599	6,204	5,756	18,601	79,456
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		1	2	3	4	5	6	7	8	9	10	11	12		
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	<i>Enter as Positive values</i>														
241	PLANNED WG FUNDING FOR COVID-19	7,202	7,719	9,605	8,445	8,357	8,227	9,258	9,770	8,534	8,308	7,913	7,464	24,525	100,801
		0	0	0	0	0	0	1	1	1	1	1	1		
242	MOVEMENTS FROM OPENING PLANNED WG FUNDING FOR COVID-19	0	0	0	0	0	0	0	0	0	0	0	0	0	0
243	TOTAL ACTUAL / FORECAST WG FUNDING FOR COVID-19	7,202	7,719	9,605	8,445	8,357	8,227	9,258	9,770	8,534	8,308	7,913	7,464	24,525	100,801

[illegible]

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Table C - Identified Expenditure Savings Schemes (Excludes Income Generation &amp; Accountancy Gains)

This Table is currently showing 0 errors

			1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY YTD variance as %age of YTD	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings
			Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000				Green £'000	Amber £'000	non recurring £'000	recurring £'000	£'000
1	CHC and Funded Nursing Care	Budget/Plan	0	0	250	83	83	83	83	86	86	86	86	86	250	1,015		1,000	15			
2		Actual/F'cast	0	0	250	83	83	83	83	86	86	86	86	86	250	1,015	24.63%	1,000	15	0	1,015	1,036
3		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
4	Commissioned Services	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
5		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
6		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
7	Medicines Management (Primary & Secondary Care)	Budget/Plan	0	0	3	1	1	1	237	237	245	245	245	245	3	1,460		11	1,448			
8		Actual/F'cast	0	0	3	1	1	1	237	237	245	245	245	245	3	1,460	0.20%	11	1,448	0	1,460	1,506
9		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
10	Non Pay	Budget/Plan	0	1	586	397	284	321	360	362	362	415	415	426	587	3,931		1,544	2,387			
11		Actual/F'cast	0	1	586	397	284	321	360	362	362	415	415	426	587	3,931	14.93%	1,544	2,387	2,533	1,399	1,932
12		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
13	Pay	Budget/Plan	0	0	657	708	608	672	652	627	628	657	651	658	657	6,517		4,689	1,828			
14		Actual/F'cast	0	0	657	708	608	672	652	627	628	657	651	658	657	6,517	10.08%	4,689	1,828	4,157	2,360	3,035
15		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
16	Primary Care	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	16	0	16		16	0			
17		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	16	0	16	0.00%	16	0	16	0	0
18		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
19	Total	Budget/Plan	0	1	1,496	1,190	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	1,497	12,939		7,260	5,679			
20		Actual/F'cast	0	1	1,496	1,190	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	1,497	12,939	11.57%	7,260	5,679	6,706	6,233	7,510
21		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
22	Variance in month			0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%							
23	In month achievement against FY forecast		0.00%	0.01%	11.56%	9.19%	7.55%	8.32%	10.30%	10.14%	10.22%	10.85%	10.80%	11.07%								



Table C1- Savings Schemes Pay Analysis

	Month		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY YTD variance as %age of YTD Budget/Plan	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000
			Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar				Green	Amber	non recurring	recurring	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000	
1	Changes in Staffing Establishment	Budget/Plan	0	0	177	60	67	106	112	112	113	113	113	108	177	1,078		246	832			
2		Actual/F'cast	0	0	177	60	67	106	112	112	113	113	113	108	177	1,078	16.39%	246	832	451	627	711
3		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
4	Variable Pay	Budget/Plan	0	0	73	335	197	222	215	190	190	190	184	184	73	1,978		1,313	664			
5		Actual/F'cast	0	0	73	335	197	222	215	190	190	190	184	184	73	1,978	3.71%	1,313	664	913	1,064	1,250
6		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
7	Locum	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
8		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
9		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
10	Agency / Locum paid at a premium	Budget/Plan	0	0	19	165	195	195	195	195	195	225	225	225	19	1,831		1,500	331			
11		Actual/F'cast	0	0	19	165	195	195	195	195	195	225	225	225	19	1,831	1.04%	1,500	331	1,163	668	1,074
12		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
13	Changes in Bank Staff	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
14		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
15		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
16	Other (Please Specify)	Budget/Plan	0	0	388	149	149	149	131	131	131	130	130	142	388	1,630		1,630	0			
17		Actual/F'cast	0	0	388	149	149	149	131	131	131	130	130	142	388	1,630	23.80%	1,630	0	1,630	0	0
18		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
19	Total	Budget/Plan	0	0	657	708	608	672	652	627	628	657	651	658	657	6,517		4,689	1,828			
20		Actual/F'cast	0	0	657	708	608	672	652	627	628	657	651	658	657	6,517	10.08%	4,689	1,828	4,157	2,360	3,035
21		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			

Table C2- Savings Schemes Agency/Locum Paid at a Premium Analysis

	Month		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY YTD variance as %age of YTD Budget/Plan	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000
			Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar				Green	Amber	non recurring	recurring	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000	
1	Reduced usage of Agency/Locums paid at a premium	Budget/Plan	0	0	8	132	162	162	162	162	162	192	192	192	8	1,527		1,196	331			
2		Actual/F'cast	0	0	8	132	162	162	162	162	162	192	192	192	8	1,527	0.54%	1,196	331	1,163	364	683
3		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
4	Non Medical 'off contract' to 'on contract'	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
5		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
6		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
7	Medical - Impact of Agency pay rate caps	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
8		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
9		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
10	Other (Please Specify)	Budget/Plan	0	0	11	33	33	33	33	33	33	33	33	33	11	304		304	0			
11		Actual/F'cast	0	0	11	33	33	33	33	33	33	33	33	33	11	304	3.56%	304	0	0	304	391
12		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
13	Total	Budget/Plan	0	0	19	165	195	195	195	195	195	225	225	225	19	1,831		1,500	331			
14		Actual/F'cast	0	0	19	165	195	195	195	195	195	225	225	225	19	1,831	1.04%	1,500	331	1,163	668	1,074
15		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			

Table C3 - Tracker

	E'000	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Full-year forecast	Non Recurring	Recurring	FYE Adjustment	Full-year Effect	
Savings (Cash Releasing & Cost Avoidance)	Month 1 - Plan	0		1	1,496	1,190	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	1,497	12,939	6,706	6,233	1,276	7,510
	Month 1 - Actual/Forecast	0		1	1,496	1,190	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	1,497	12,939	6,706	6,233	1,276	7,510
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	0		1	1,496	1,190	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	1,497	12,939	6,706	6,233	1,276	7,510
	Total Actual/Forecast	0		1	1,496	1,190	976	1,077	1,333	1,313	1,322	1,403	1,397	1,432	1,497	12,939	6,706	6,233	1,276	7,510
	Total Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Income Generation	Month 1 - Plan	0	0	0	0	0	7	120	120	120	120	120	120	120	0	725	0	725	0	725
	Month 1 - Actual/Forecast	0	0	0	0	0	7	120	120	120	120	120	120	120	0	725	0	725	0	725
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	0	0	0	0	0	7	120	120	120	120	120	120	120	0	725	0	725	0	725
	Total Actual/Forecast	0	0	0	0	0	7	120	120	120	120	120	120	120	0	725	0	725	0	725
	Total Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Accountancy Gains	In Year - Plan	0	0	0	0	0	0	6,150	0	0	0	0	0	0	0	6,150	6,150	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	0	6,150	0	0	0	0	0	0	0	6,150	6,150	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	Month 1 - Plan	0		1	1,496	1,190	976	1,084	1,452	1,432	1,442	1,523	1,517	1,551	1,497	13,664	6,706	6,958	1,276	8,235
	Month 1 - Actual/Forecast	0		1	1,496	1,190	976	1,084	1,452	1,432	1,442	1,523	1,517	1,551	1,497	13,664	6,706	6,958	1,276	8,235
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Plan	0	0	0	0	0	0	0	6,150	0	0	0	0	0	0	6,150	6,150	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	0	0	6,150	0	0	0	0	0	0	6,150	6,150	0	0	0
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	0		1	1,496	1,190	976	1,084	7,602	1,432	1,442	1,523	1,517	1,551	1,497	19,814	12,856	6,958	1,276	8,235
	Total Actual/Forecast	0		1	1,496	1,190	976	1,084	7,602	1,432	1,442	1,523	1,517	1,551	1,497	19,814	12,856	6,958	1,276	8,235
	Total Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0