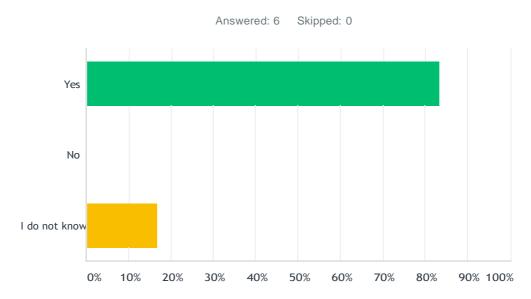
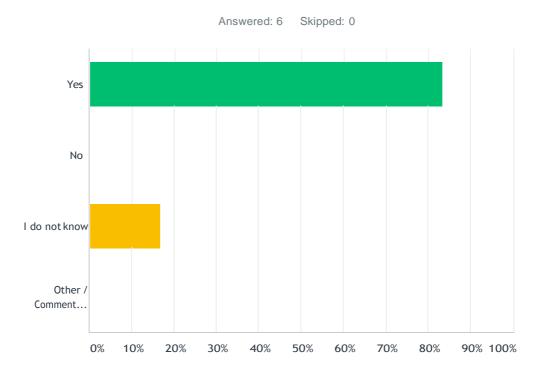
### Q1 Does the Committee have written Terms of Reference that adequately and accurately define its role, purpose and accountabilities?



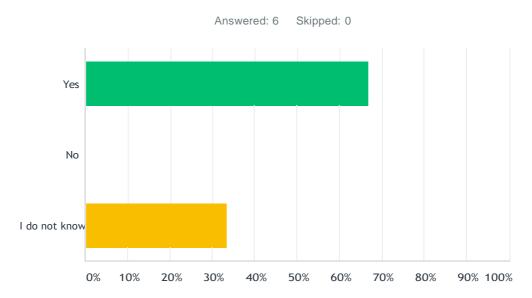
ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
TOTAL		6

### Q2 Have the terms of reference been adopted by the Board?



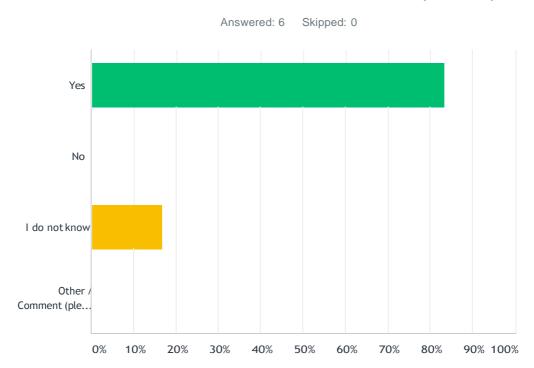
ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other / Comment (please specify)	0.00%	0
TOTAL		6

## Q3 Are the terms of reference reviewed annually to ensure they remain fit for purpose?



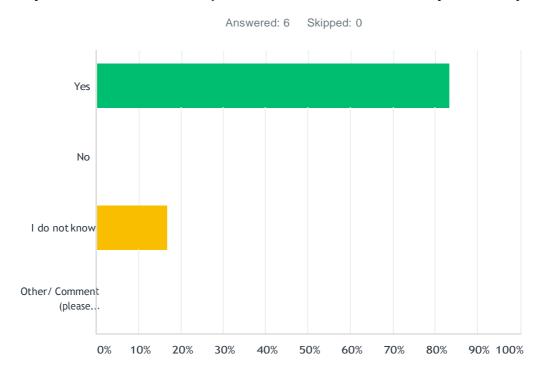
ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	33.33%	2
TOTAL		6

### Q4 Does the Committee have an annual work plan in place?



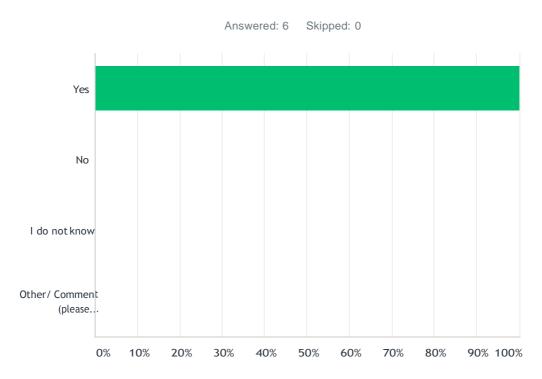
ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other / Comment (please specify)	0.00%	0
TOTAL		6

## Q5 Has the Committee been provided with sufficient membership, authority and resources to perform its role effectively and objectively?



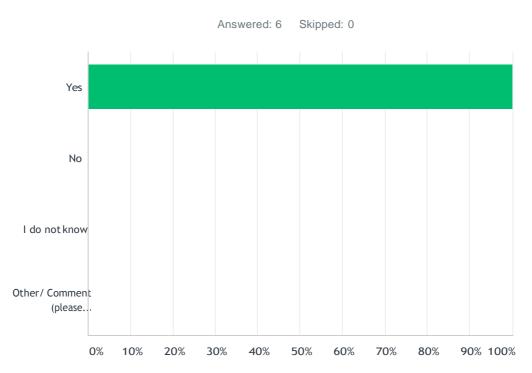
ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q6 Does the Committee have the requisite number Independent Members?



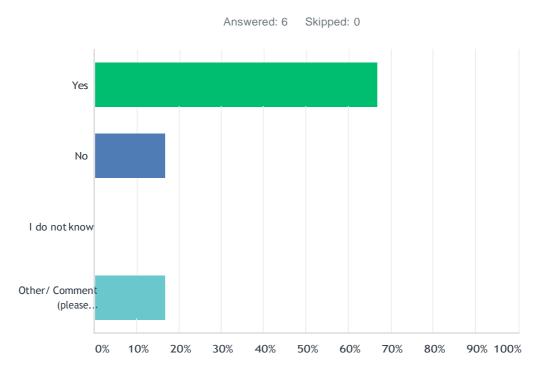
ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q7 Does the Committee monitor its attendance?



ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q8 Is the Committee membership appropriate, in terms of available skills, expertise? If no, please elaborate within comments section.

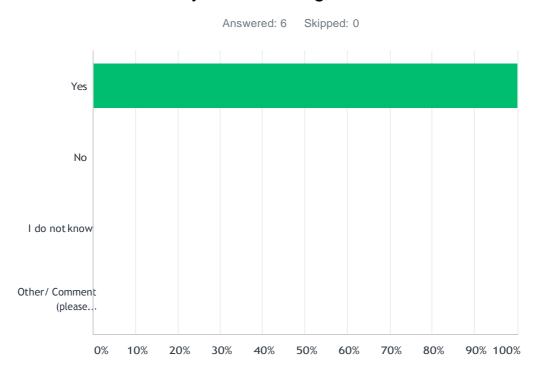


ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	16.67%	1
I do not know	0.00%	0
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comment:

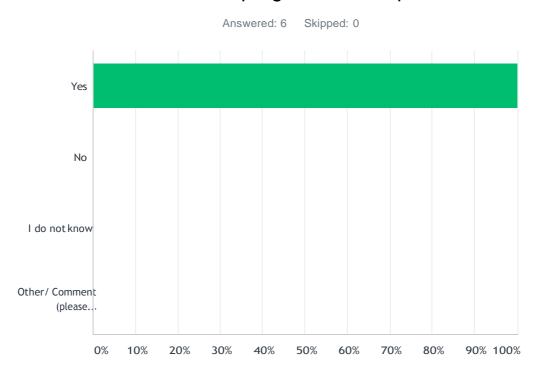
I think so, but this is something kept under review in terms of knowledge and skills gap. We are however short of independent members from a BAME background.

### Q9 Is there effective scrutiny and challenge from all Committee Members?



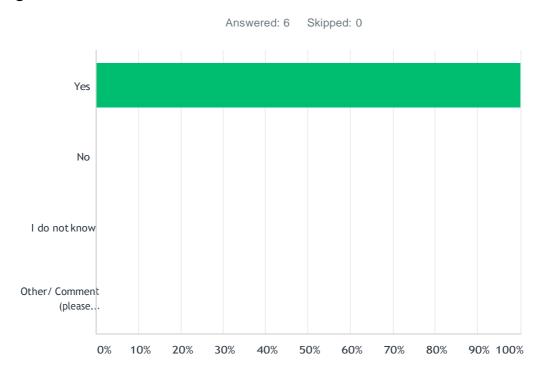
ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q10 Does the board review the progress and outputs of the Committee?



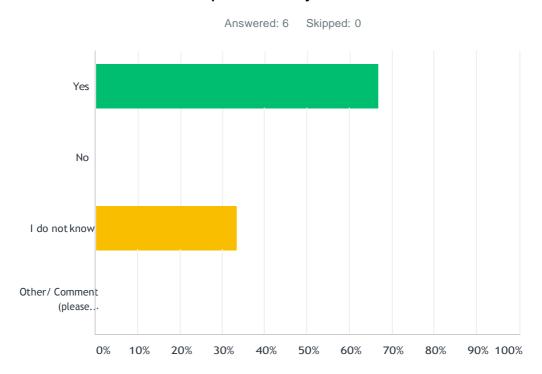
ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q11 Does the Committee report regularly to the Board verbally and through minutes and make clear recommendations when necessary?



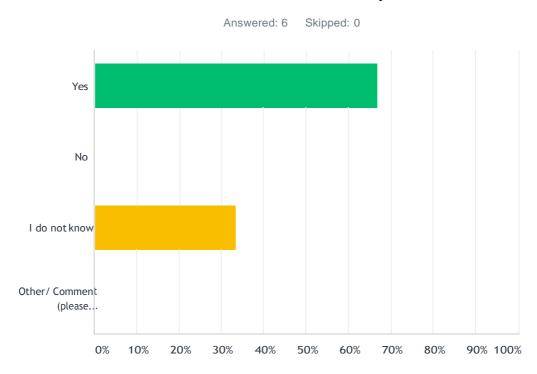
ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q12 Does the Committee periodically assess its own effectiveness?



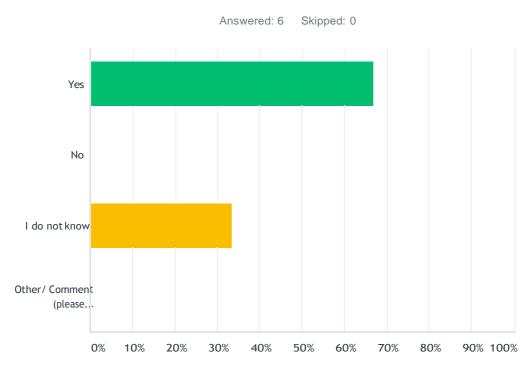
ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	33.33%	2
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q13 Can members give appropriate feedback on the effectiveness of the Chair and the Secretary?



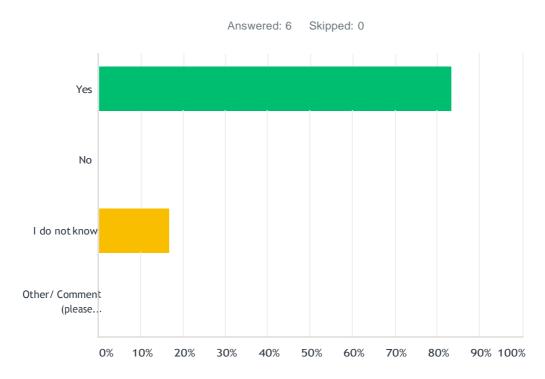
ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	33.33%	2
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q14 Has the Committee determined the appropriate level of detail it wishes to receive from reports?



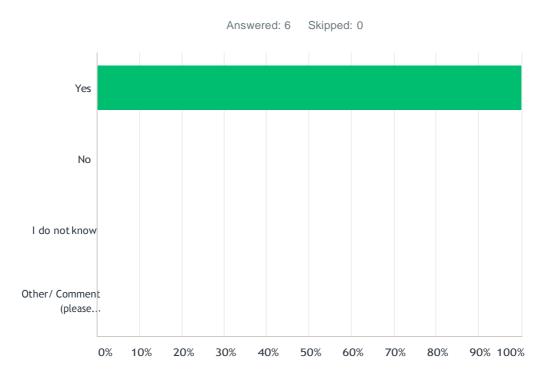
ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	33.33%	2
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q15 Does the Committee receive the appropriate level of timely and accurate information to allow it to fulfil its role?



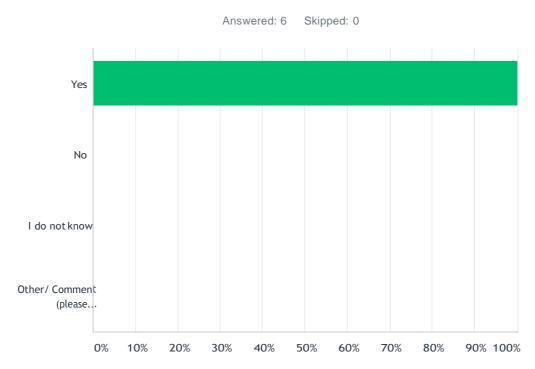
ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q16 Does the Committee have sufficient time to cover its business?



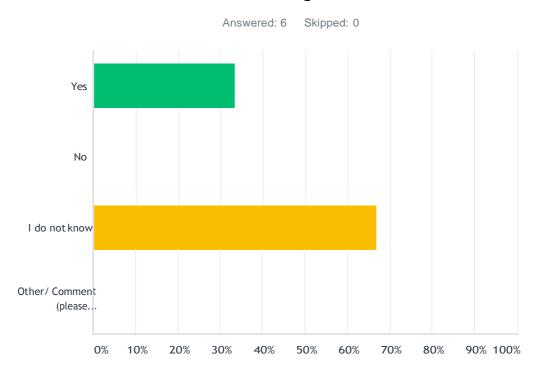
ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q17 Does the committee effectively monitor – or ensure monitoring of - agreed actions? e.g. by use of the action log



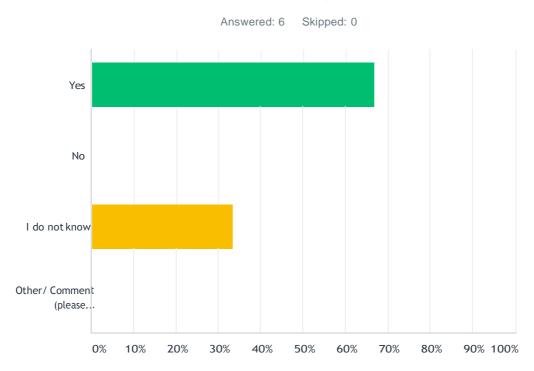
ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q18 Are members particularly those new to the Committee, provided with training?



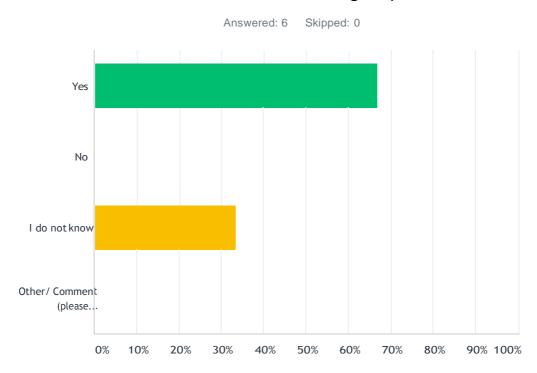
ANSWER CHOICES	RESPONSES	
Yes	33.33%	2
No	0.00%	0
I do not know	66.67%	4
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q19 Has the Committee formally considered how it integrates with other committees and groups?



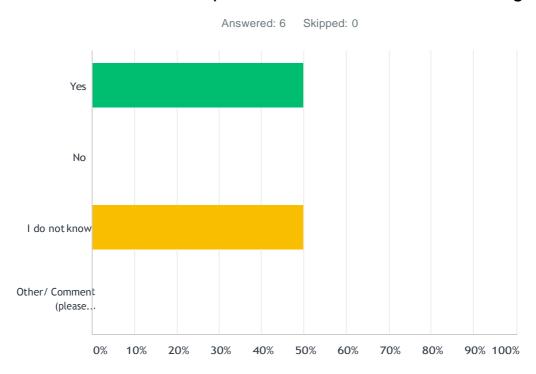
ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	33.33%	2
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q20 Where they exist, does the Committee receive timely and appropriate feedback from its sub-groups?



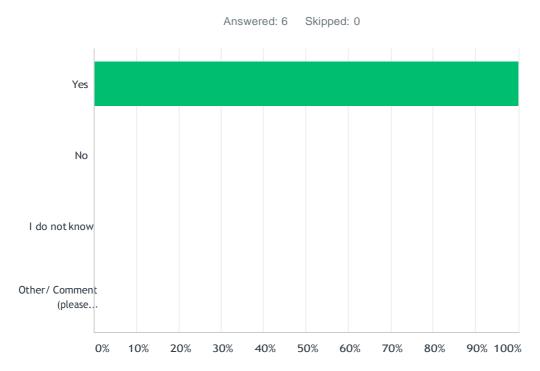
ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	33.33%	2
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q21 Does the Committee provide clear direction to its sub-groups?



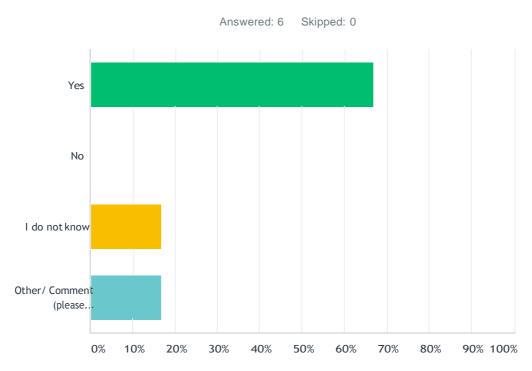
ANSWER CHOICES	RESPONSES	
Yes	50.00%	3
No	0.00%	0
I do not know	50.00%	3
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q22 Does the Committee produce an Annual Report of its work?



ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q23 If yes (to Q 22) - Do all members contribute to and review the committee's Annual Report?

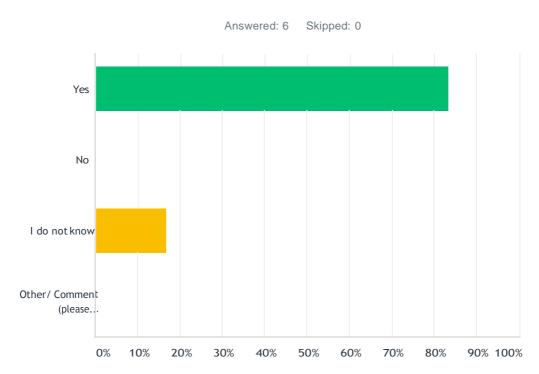


ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comment:

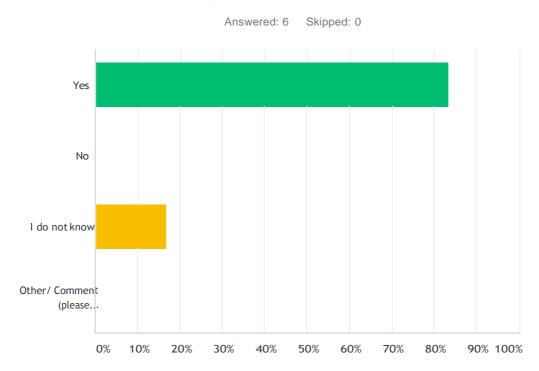
The report is drafted by one of the exec team and we review and amend as necessary prior to submission to the board

### Q24 Does the committee have a mechanism to keep It aware of topical issues?



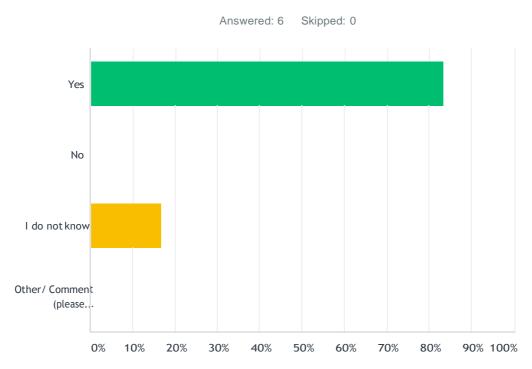
ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q25 Does the committee have a mechanism to keep it aware of any related legal / regulatory guidance?



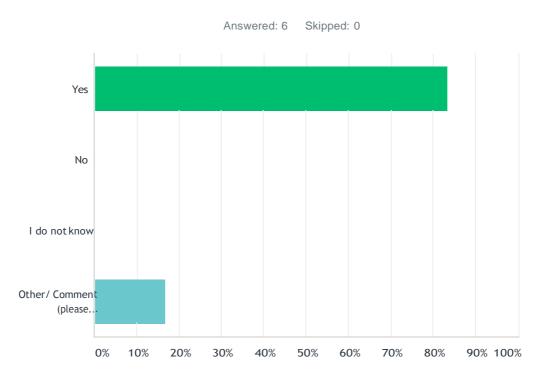
ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	0.00%	0
TOTAL		6

## Q26 Does the committee receive timely exception reports about the work of external regulatory and inspection bodies?



ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q27 Does the committee receive timely information on performance concerns?

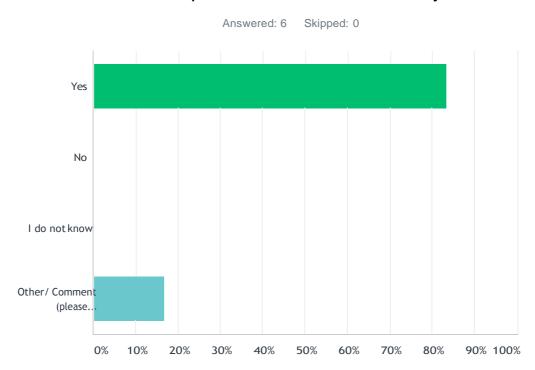


ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comment:

Some concerns are flagged for progress updates at Committee meetings

### Q28 Are all these reports clear, concise, readily understood?

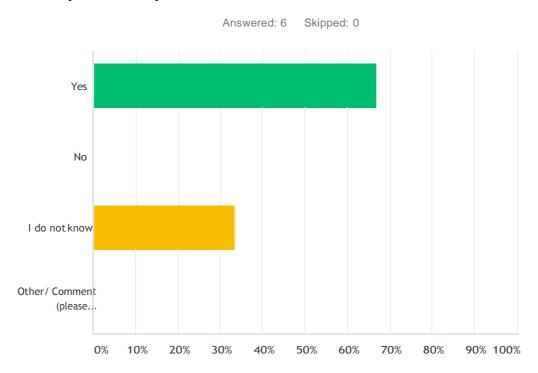


ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comment:

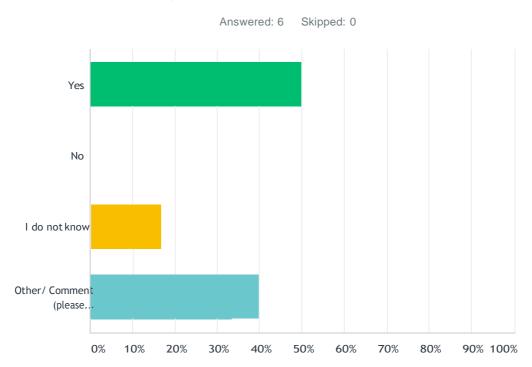
This is a work in progress but we are moving in the right direction

## Q29 Is the Committee able to refer matters outside its own jurisdiction and if yes, is any feedback reviewed on such matters?



ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	33.33%	2
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q30 If considered appropriate, does the Committee escalate matters to the Integrated Governance Committee?



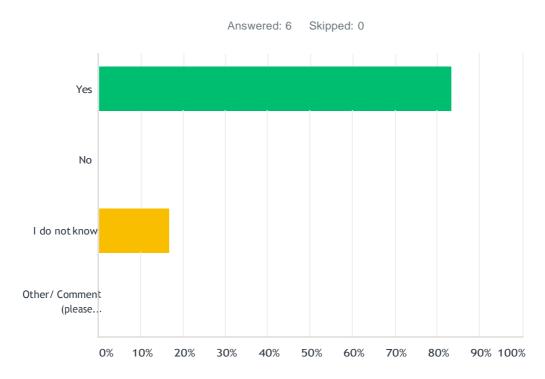
ANSWER CHOICES	RESPONSES	
Yes	50.00%	3
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	33.33%	2
TOTAL		6

#### Comments:

It can do but I can't recollect any such examples.

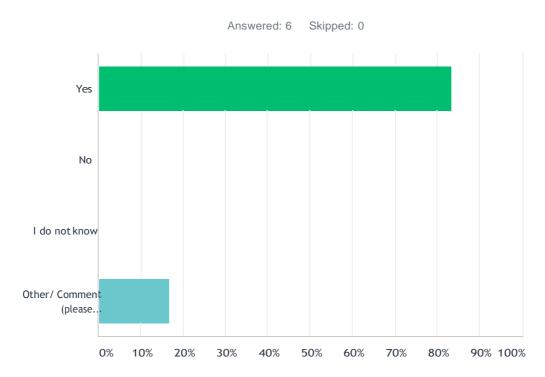
At the moment that committee is being reviewed as part of the Boards Governance arrangements.

### Q31 If considered appropriate, does the Committee know the process to be followed should it need to escalate matters to the Board?



ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	0.00%	0
TOTAL		6

# Q32 In relation to the Board Assurance Framework and the Organisation's Risk Register, does the Committee appropriately review the risks assigned to it?

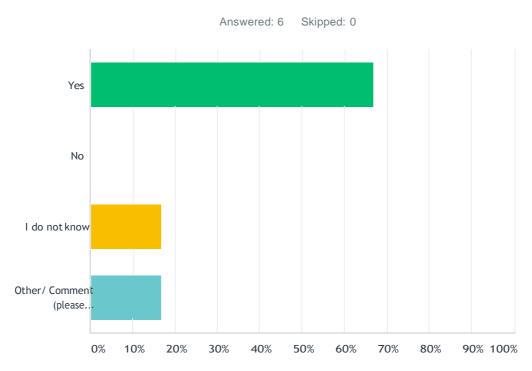


ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comment:

Yes but the Board assurance process is further being developed at the moment

### Q33 Does the committee meet the appropriate number of times to deal with planned matters, development and liaison?

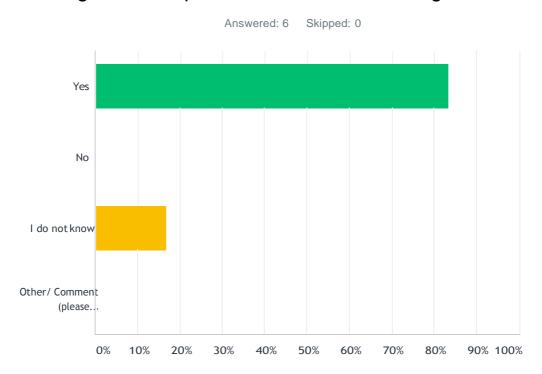


ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comment

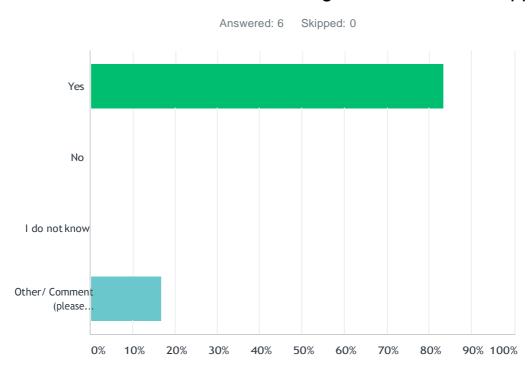
Yes, but some meetings have had to be rescheduled - I attribute this to Covid -19 related matters

### Q34 Are arrangements in place to call ad hoc meetings when necessary?



ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q35 Are committee members notified of urgent matters when appropriate?

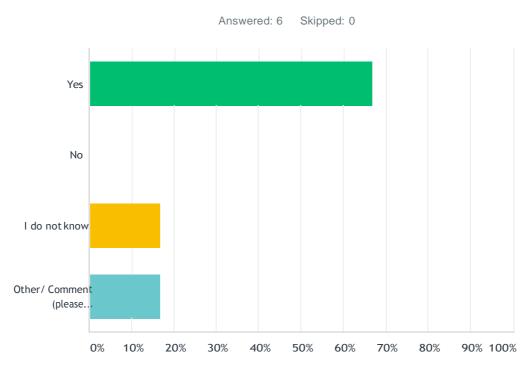


ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comments:

Currently no information about this committee to members due to COVID

## Q36 Does the committee make the organisation aware of issues of staff capacity and skills that impact on the running of the committee?

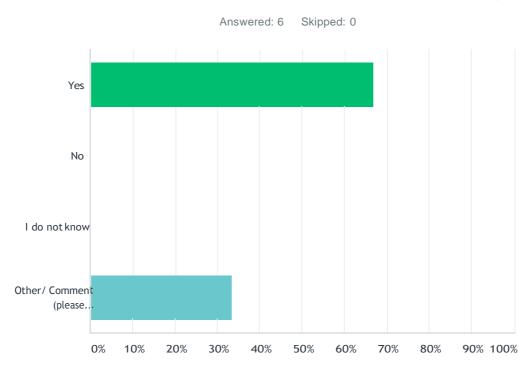


ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comments:

Currently no information about this committee to members due to COVID

### Q37 Are papers circulated in good time and are minutes and agreed actions, received as soon as possible after meetings?



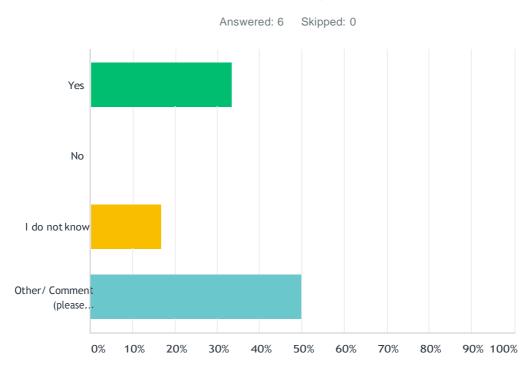
ANSWER CHOICES	RESPONSES	
Yes	66.67%	4
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	33.33%	2
TOTAL		6

#### Comments:

Minutes are often circulated with the forthcoming agenda

Currently no information about this committee to members due to COVID

### Q38 How does the Committee ensure that its work is fully conveyed to the Board and wider organisation?



ANSWER CHOICES	RESPONSES	
Yes	33.33%	2
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	50.00%	3
TOTAL		6

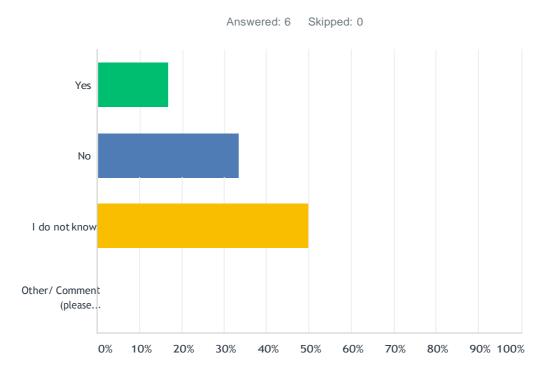
#### Comments

Reports, presentations, site visits (pre covid)

No meeting has been taken place.

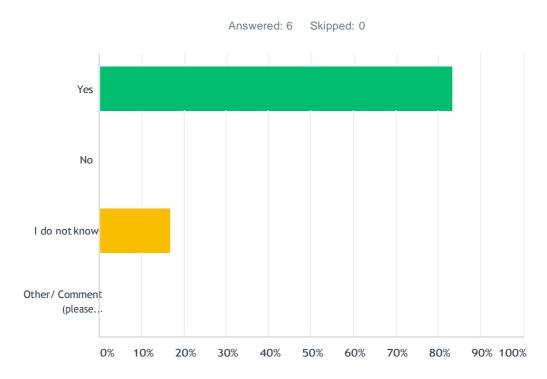
Through its reporting to Board following Committee meetings and through its Annual report

## Q39 Is the work of the committee duplicated elsewhere in the organisation? if yes, please elaborate.



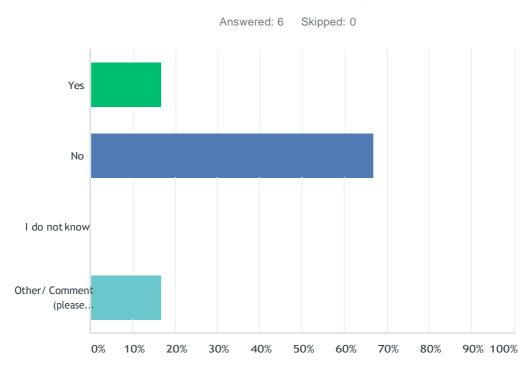
ANSWER CHOICES	RESPONSES	
Yes	16.67%	1
No	33.33%	2
I do not know	50.00%	3
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q40 Do you consider the Committee to be effective in discharging its terms of reference?



ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	16.67%	1
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q41 Do you have any suggestions on how the work of the Committee could be improved or strengthened?



ANSWER CHOICES	RESPONSES	
Yes	16.67%	1
No	66.67%	4
I do not know	0.00%	0
Other/ Comment (please specify)	16.67%	1
TOTAL		6

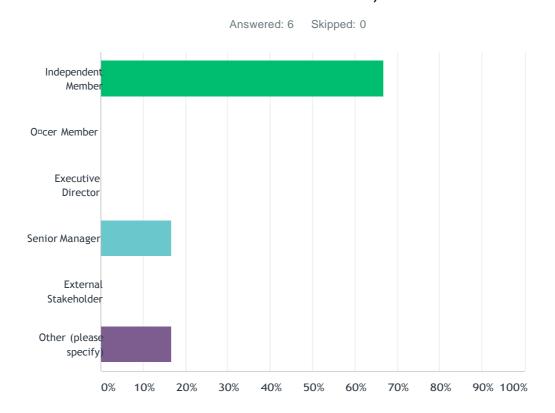
#### Comments

Earlier dissemination of minutes and agreed actions; show and tell presentations on hot topics to members and wider board

Q42 What is your role on the Committee?. Independent

Member . Officer member. Executive Director

Senior Manager. External stakeholder . Other (state in comments column)

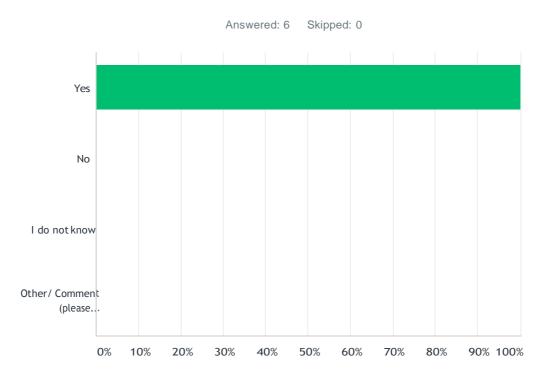


ANSWER CHOICES	RESPONSES	
Independent Member	66.67%	4
Officer Member	0.00%	0
Executive Director	0.00%	0
Senior Manager	16.67%	1
External Stakeholder	0.00%	0
Other (please specify)	16.67%	1
TOTAL		6

#### Comment

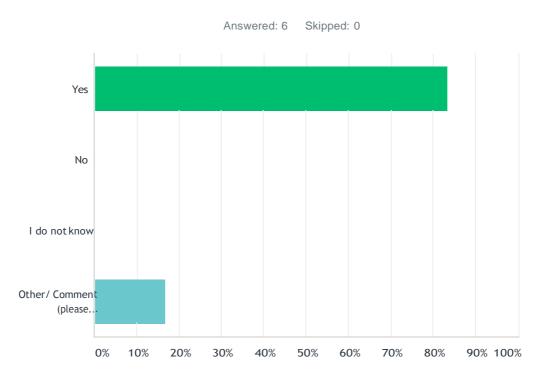
MHA support

### Q43 Do you have sufficient understanding and knowledge of the issues covered within the terms of reference of the Committee?



ANSWER CHOICES	RESPONSES	
Yes	100.00%	6
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	0.00%	0
TOTAL		6

### Q44 Do you appropriately challenge Executives and management on critical and sensitive matters?



ANSWER CHOICES	RESPONSES	
Yes	83.33%	5
No	0.00%	0
I do not know	0.00%	0
Other/ Comment (please specify)	16.67%	1
TOTAL		6

#### Comment

My challenge is channelled through the Exec and corporate teams, and not to individual manager