

## Audit and Risk Committee Update – Cwm Taf Morgannwg University Health Board

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# Contents

Audit and Risk Committee update	
About this document	4
Accounts audit update	4
Performance audit update	4
Good Practice events and products	8
NHS-related national studies and related products	9A
ppendix 1: Key messages from recent national publications	10

# Audit and Risk Committee Update

## About this document

- 1 This document provides the Audit and Risk Committee with an update on current and planned Audit Wales work. Accounts and performance audit work are considered, and information is also provided on the Auditor General's wider programme of national value-for-money examinations and the work of our Good Practice Exchange (GPX).

## Financial audit update

- 2 **Exhibit 1** summarises the recent and current work.

### Exhibit 1 – Accounts audit work

Area of work	Current status
Audit of the Health Board's 2021-22 Charitable Financial Statements	We presented our Audit Plan to the Charity's Trustee Members on 10 November. On the same date we received the draft financial statements. We have commenced the audit and are scheduled to complete our detailed testing in December.  Trustee Members will be considering the audited financial statements on 26 January 2023. The Charity Commission's deadline for the audited financial statements is 31 January 2023.
Audit of the Health Board's 2022-23 Performance Report, Accountability Report and Financial Statements	We expect to start audit planning in February 2023.

## Performance audit update

- 3 The following tables set out the performance audit work included in our current and previous Audit Plans, summarising:
  - completed work since the last Audit and Risk Committee update (**Exhibit 2**);
  - work that is currently underway (**Exhibit 3**); and
  - planned work not yet started or revised (**Exhibit 4**).

## Exhibit 2 – Work completed

Area of work	Considered by Audit and Risk Committee
2022 Audit Plan	April 2022
Cwm Taf Morgannwg Health and Social Care Partnership - Transformation Leadership Programme Board	December 2022
Review of the commissioning and contracting arrangements post Bridgend boundary change	December 2022

## Exhibit 3 – Work currently underway

Topic and relevant Executive Lead	Focus of the work	Current status and Audit and Risk Committee consideration
<p>Orthopaedic services – follow up</p> <p>Executive Lead – Director of Operations</p>	<p>This review will examine the progress made in response to our 2015 recommendations. The findings from this work will inform the recovery planning discussions that are starting to take place locally and help identify where there are opportunities to do things differently as the service looks to tackle the significant elective backlog challenges.</p> <p>Our findings will be summarised into a single national report with supplementary outputs setting out the local position for each health board.</p>	<p>We are preparing an all-Wales summary report, and considering preparation of a discrete Annex for each Health Board.</p> <p>Planned date for consideration: February 2023</p>

Topic and relevant Executive Lead	Focus of the work	Current status and Audit and Risk Committee consideration
Structured Assessment 2022	<p>The structured assessment work will build on the baseline governance review by assessing the corporate arrangements in place at the SHA in relation to:</p> <ul style="list-style-type: none"> <li>• Governance and leadership.</li> <li>• Financial management.</li> <li>• Strategic planning, and</li> <li>• Managing the workforce, digital, resources, estates, and other physical assets.</li> </ul>	<p>Draft report to be issued for clearance in December</p> <p>Planned date for consideration: February 2023</p>
Review of the temporary closure of the Ysbty Cwm Cynon Minor Injuries Unit (Local work 2022)	<p>Following the temporary closure of the Minor Injuries Unity at Ysbyty Cwm Cynon closure, we undertook a high-level review to examine the issues surrounding the temporary closure.</p>	<p>In clearance with the Health Board</p> <p>Planned date for consideration: February 2023</p>
Review of Unscheduled Care Executive Lead – Director of Operations	<p>This work will examine different aspects of the unscheduled care system and will include analysis of national data sets to present a high-level picture of how the unscheduled care system is currently working. Once completed, we will use this data analysis to determine which aspects of the unscheduled care system to review in more detail.</p>	<p><u><a href="#">Blog and data tool</a></u> published in April 2022</p> <p>Project brief issued in July 2022, with fieldwork now underway</p>

#### Exhibit 4 – Planned work not yet started or revised

Topic and relevant Executive Lead	Focus of the work	Current status and Audit and Risk Committee consideration
Joint Review Follow up (Local work 2022)	This work will be a follow-up of the recommendations made in the Joint Review Report from 2019.	<p>The updated terms of reference have been issued and agreed. We have received the Health Board's self-assessment, and will be undertaking substantive fieldwork in February 2023.</p> <p>Date for consideration to be confirmed</p>
All-Wales thematic on workforce planning arrangements	This work will examine the workforce risks that NHS bodies are experiencing currently and are likely to experience in the future. It will examine how local and national workforce planning activities are being taken forward to manage those risks and address short-, medium- and longer-term workforce needs. The work will be tailored to align to the responsibilities of individual NHS bodies in respect of workforce planning.	Date for consideration to be confirmed

## Good Practice events and products

- 4 In addition to the audit work set out above, we continue to seek opportunities for finding and sharing good practice from all-Wales audit work through our forward planning, programme design and good practice research.
- 5 Details of future events are available on the GPX website. Events include sharing a range of perspectives on the impact the pandemic has had on public services in Wales two years on from the start of the pandemic. The most recent events were held during October 2022, focussing on Tackling Poverty in Wales (resources are available [here](#)). .

## NHS-related national studies and related products

- 6 The Audit Committee may also be interested in the Auditor General's wider programme of national value for money studies, some of which focus on the NHS and pan-public-sector topics. These studies are typically funded through the Welsh Consolidated Fund and are presented to the Public Administration and Public Accounts Committee to support its scrutiny of public expenditure.
- 7 **Exhibit 5** provides information on the NHS-related or relevant national studies published since our last Committee Update. It also includes all-Wales summaries of work undertaken locally in the NHS.

### Exhibit 5 – NHS-related or relevant studies and all-Wales summary reports

Title	Publication Date
Cyber Resilience Follow Up <b>Report to be received in Private Session</b>	October 2022
<u>National Fraud Initiative 2020-21</u> <b>Contained in Papers with Management Response</b>	October 2022
<u>Equality Impact Assessment: More than a tick box exercise?</u> <b>Contained in Papers with Management Response</b>	September 2022
<u>NHS Wales Finances Data Tool - up to March 2022</u>	August 2022

## Appendix 1 – Key messages from recent national publications

### National Fraud initiative 2020-21

- 8 The cumulative outcomes from the National Fraud Initiative (NFI) in Wales since 1996 are now £49.4 million. Across the UK, the cumulative total of NFI outcomes are now £2.37 billion.
- 9 The NFI is a counter-fraud exercise across the UK public sector, which aims to prevent and detect fraud.
- 10 An NFI outcome describes the overall amounts for fraud, overpayments and error that are detected by the NFI exercise and an estimate of future losses that it prevents.
- 11 Whilst the majority of Welsh NFI participants display a strong commitment to counter fraud, 13 of the 22 Welsh local authorities identified 95% of the fraud and error outcomes achieved by Welsh local authorities.
- 12 Our report makes several recommendations for participants in the NFI exercise including maximising the benefits of participation, acting on the results and also asking audit committees to review the NFI self-appraisal checklist. The Health Board has compiled a management response to these.

### Equality Impact Assessments: More than a tick box exercise?

- 13 Our work looked at the overall approach to undertaking Equality Impact Assessments in public bodies in Wales. We concentrated on the 44 public bodies originally subject to the Well-being of Future Generations (Wales) Act 2015.
- 14 We focussed primarily on understanding public bodies' approaches with a view to finding good or interesting practice and identifying any common areas for improvement. We did not evaluate individual public bodies' approaches in detail.
- 15 Our findings highlight examples of good practice in aspects of the Equality Impact Assessment process across the public bodies we looked at. However, there are areas for improvement around the following themes:
  - Greater clarity over which type of policies must be impact assessed.
  - Greater clarity about the arrangements for assessing the impact of collaborative policies and practices.
  - Greater clarity about expectations to consider the Public Sector Equality Duty as part of an integrated impact assessment.
  - Better monitoring of the actual impacts of policies and practices on people.
  - A shift in the mindsets and cultures to move Equality Impact Assessments away from being seen as an add-on 'tick box' exercise.

- 16 Our report makes several recommendations for Welsh Government to address and one to public bodies requiring them to review their approach to Equality Impact Assessments considering the findings within the report and detailed guidance available on the Equality and Human Rights Commission and Practice Hub. The Health Board has compiled a management response to these.





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Rydym yn croesawu gohebiaeth a galwadau ffôn yn Gymraeg a Saesneg.