

# Rhondda and Taf Ely Integrated Locality Group

# Risk Improvement Journey

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## The journey so far....





### Drivers

- HIW/WAO review of governance
- Internal Audit review of risks
- Targeted Intervention/Special Measures

#### **Enablers**

- Policies
- Processes
- Training & support
- Collaborative approach
- Clear Central leadership

### Outcomes

- Cleansed and current ILG risk registers
- Assurance re escalation/de-escalation
- Increased visibility, awareness & engagement

#### **Barriers**

- Datix module functionality
- Low baseline training level
- Historic lack of upkeep of registers
- Covid-19 & operational pressures



20th of each

28th of each

2nd of each

month

Following Mx B

#### **RTE ILG Organisational Risk Register monthly submission process**

cwmtafmorgannwg.wales

 By 20<sup>th</sup> of each month at latest, all risks 15 and over must be reviewed by each CSG. CSG Manager should inform Locality Head of Quality of any New, De-escalated and Closed risks since preceding month.

• On 20<sup>th</sup> of each month, (or soonest working day after) Locality Head of Quality will review the ILG risks 15 and over. Any queries will be shared with CSG triumvirates within 2 working days for them to address.

- The RTE ORR monthly submission will be placed on agenda at ILG Core Team meeting at month end. Locality Head of Quality will subsequently be informed of any risks which have <u>not</u> been approved.
- Any risks not approved by ILG Directors will be sent back to CSG triumvirate with feedback for further review.

• Locality Head of Quality to send the approved RTE ORR monthly submission to the Assistant Director of Risk for presentation at Management Board.

• Feedback from Board to be sent to Locality Head of Quality who will share with ILG Directors and CSG triumvirates

In addition to this process, risks scoring 12 or over should be presented at the monthly CSG Performance Review for discussion, assurance and support.

The format for presenting risks to CSG Performance Review will be a 'lite' version of a risk register comprising: Risk title, Current Controls, Next Steps and Current scoring.

The process has now been updated to a bi-monthly submission and has been adopted by both other ILGs to standardise consistency of approach



#### **RTE Risks for ORR October 2021**

Newly added risk Risk already escalated to ORR Risk de-escalated or closed

Monthly meetings with AD of Risk & Governance and HoQs to review pan-HB risks and work towards improved calibration of risks.

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# Next steps...



## Continued upkeep

- Maintaining training offer and supporting TNA
- Implementation of Datix OFW 2022 (data migration, training, improved functionality and anticipated benefits in reporting and assurance)
- Strengthening CSG risk and governance structures
- Maturation towards strategic alignment of risk registers
- Shift towards proactive early identification of risks rather than reactive use of risk registers