

**'UNCONFIRMED' MINUTES OF THE 'IN COMMITTEE' MEETING OF THE
CWM TAF MORGANNWG UNIVERSITY HEALTH BOARD (CTMUHB),
HELD ON THURSDAY 30 JANUARY 2020,
AT YNYSMEURIG HOUSE, ABERCYNON**

PRESENT:

Marcus Longley	Chair
Sharon Hopkins	Chief Executive (Interim)
Maria Thomas	Vice Chair
Ian Wells	Independent Member
James Hehir	Independent Member
Nicola Milligan	Independent Member
Dilys Jouvenat	Independent Member
Jayne Sadgrove	Independent Member
Alan Lawrie	Director of Primary, Community & Mental Health Services
Steve Webster	Director of Finance & Procurement
Liz Wilkinson	Director of Therapies & Health Sciences
Nick Lyons	Medical Director

IN ATTENDANCE:

Georgina Galletly	Director of Corporate Governance/Board Secretary
Hywel Daniel	Deputy Director of Workforce & Organisational Development
John Palmer	Chief Operating Officer
Erica Hawes	Healthcare Inspectorate Wales
Clare Williams	Assistant Director of Planning & Partnerships
Emma Walters	Corporate Governance/Committee Secretariat

UHB/B/20/001 WELCOME AND INTRODUCTIONS

The Chair **welcomed** everyone to the meeting.

UHB/B/20/002 APOLOGIES FOR ABSENCE

Apologies were **RECEIVED** from Anne Phillimore, Interim Director of Workforce & Organisational Development; Paul Griffiths, Independent Member, Keiron Montague, Independent Member; Kelechi Nnoaham, Director of Public Health; Mel Jehu, Independent Member; and Ruth Treharne, Director of Planning & Performance.

UHB/B/20/003 **DECLARATIONS OF INTEREST**

There were none.

UHB/B/20/004 **TO CONSIDER THE DUE DILIGENCE REPORT ON BRIDGEND**

S Webster presented the report and advised that the report had also been presented to Management Board. Members **NOTED** that the discussion held at Management Board highlighted that there would need to be a significant reduction in corporate overheads as a result of the Bridgend deficit.

Members **NOTED** that the report identified lessons learned. S Webster advised that he had reviewed and commented on each point made in detail, noting that he felt that the predictions made had been reasonable. Members **NOTED** that the Health Board had already agreed to reduce the investment into Corporate Departments by £1m, with the exception of the Patient Care & Safety Directorate.

M Longley advised that he had received comments on the report from Paul Griffiths, Independent Member who had been a member of the Joint Transition Board, who had advised that although he had been disappointed with the Prince Waterhouse Cooper findings, he felt reluctantly inclined to accept their advice. S Webster agreed that it would not be helpful for the Health Board to challenge the report and its findings.

S Hopkins advised that there had been many issues highlighted within the report which were not in the gift of the Board to control.

Following discussion, Members **RESOLVED** to:

- **NOTE** the report;
- **NOTE** the Health Board's response;
- **SUPPORT** the decision made in relation to the £1m reduction in corporate overheads.

UHB/B/20/005 **FINANCIAL ASPECTS OF THE INTEGRATED MEDIUM TERM PLAN**

C Williams presented an update to the Board and advised that the working draft IMTP had been submitted to Welsh Government in November 2019, following which feedback was received.

A meeting had been held with Welsh Government colleagues in January 2020 to discuss further feedback on the submission. Members **NOTED** that the

Agenda Item Number 2.2.3

feedback received in November 2019 highlighted that Welsh Government could not see any reason why the Health Board could not submit an approvable plan and asked for focus to be placed on 4 key areas, which included:

- The ambition of Cwm Taf Morgannwg UHB as a new organisation, its culture and leadership;
- The Cwm Taf Morgannwg UHB improvement journey with a focus on quality;
- Performance and sustainability;
- Governance and mitigation of risk

Members **NOTED** that since the November 2019 submission of the IMTP, further work had been undertaken on the WAO Structured Assessment response and discussions had been held in relation to the organisations strategic objectives. Members **NOTED** that approval of the objectives would be important to enable the Health Board to share the objectives at engagement events moving forward.

I Wells advised that he would want to see a reference made to Digital as a strategic enabler within the IMTP. S Hopkins advised that careful consideration would need to be given as to what enablers would need to be included at this level and it was **NOTED** that assurance would need to be provided to I Wells that Digital was a key feature within the next level down.

S Hopkins advised that discussions had been held with staff in relation to the objectives being proposed and advised that a revisit of the objectives may need to be undertaken at some point in the future.

Following discussion, Members **RESOLVED** to: **ENDORSE** the objectives.

Members **NOTED** that focus had been placed on quality and **NOTED** the six clear statements relating to quality which had been included in the IMTP. Members **NOTED** that ongoing work was being undertaken to mitigate the risks relating to governance, further work was required to triangulate quality resource and outcomes and a piece of work was being undertaken on Quality Impact Assessments, which would be discussed further at the Quality & Safety Committee.

S Webster advised that feedback had been received from Welsh Government on 3 January 2020 on the finance chapter. The feedback questioned whether the Health Board would achieve the turnaround required. Members **NOTED** that the deficit currently being forecast for year one would mean that the plan could not be approved.

Agenda Item Number 2.2.3

S Webster advised that informal advice had also been received from Welsh Government, which was being taken into account in the final drafting of the IMTP.

Members **NOTED** that detailed discussions had been held with the Executive Team and Finance, Performance & Workforce Committee Members regarding timescales to achieve breakeven.

A discussion was held as to the potential consequences to not submitting the plan and complying with Welsh Government guidance. Members **NOTED** that if the Health Board was unable to submit the plan by the end of January 2020, an accountable officer letter would need to be submitted to Welsh Government outlining the reasons behind this. Members **NOTED** that the Health Board would not be in breach of its financial duties as the Health Board would still have a valid plan in place up until the end of the financial year.

M Longley shared with the Board comments from the Finance, Performance & Workforce Committee, **NOTING** whilst the Committee was very reluctant to delay submission, they felt that it would be better to delay submission of the plan until end of March 2020.

M Longley sought clarity as to what would happen if the Health Board felt that they were still unable to submit an approvable plan at the end of March 2020. S Webster advised that there would be a need to ensure that the plan was at an approvable point prior to this and the plan would need to include schemes the Health Board felt they could deliver on.

Following discussion, Members **RESOLVED** to:

- **AGREE** to defer the submission of the plan to the end of March 2020.

BRIDGEND HEALTH AND WELLBEING CENTRE BUSINESS CASE

A Lawrie presented the report and presentation and advised that approval was being sought from the Board of the Full Business Case.

Members **NOTED** that an outline business case had been developed by Abertawe Bro Morgannwg Health Board in 2018 which had been endorsed by Welsh Government. Following the Bridgend Boundary Change, the scheme transferred into Cwm Taf Morgannwg Health Board, and following a review of the scheme, it had been identified further work would be required on the scheme.

Members **NOTED** that the scheme proposed was for the Bridgend Health and Wellbeing Centre to become an Integrated Primary Care Facility, to help

Agenda Item Number 2.2.3

support a growing population. A tendering process had been undertaken and LINC Cymru would be procuring the facility for the Health Board. Members **NOTED** that capital costs had increased compared to the original Outline Business Case submitted with revenue costs being broadly in line with existing budgets.

Members **NOTED** that a very rigorous option appraisal had been undertaken and if approval of the Business Case was given it was hoped that work could commence in April 2020. Members **NOTED** that there were outstanding issues that would need to be resolved, mainly relating to car parking provision and the heat source network scheme. Members **NOTED** that the Full Business Case could be submitted to Welsh Government, however, the outstanding issues needed to be resolved before entering into contract.

Members **RESOLVED** to:

- **APPROVE** the Full Business Case for onward submission to Welsh Government on the condition that no contract for works will be entered into without:
 1. A signed collaboration agreement entered into by Linc and the Health Board; and
 2. Risks are mitigated relating to the Heat Source Network; and
 3. An agreed way forward on the provision of parking under S106 which has been signed off by the Director of Finance; and
 4. Any unavoidable additional capital costs resulting to be sought from Welsh Government in the first instance.

UHB/B/20/007 **WELSH HEALTH SPECIALISED SERVICES (WHSSC) IN COMMITTEE CHAIRS BRIEFING**

Board Members **RECEIVED** and **NOTED** the WHSSC In Committee Chairs Briefing from the meeting held on 12 December 2019.

UHB/B/20/008 There was no further business and the meeting was closed.

SIGNED:.....
Professor Marcus Longley, Chair

DATE:.....