



CTMUHB Nurse Staffing Levels (2016) Act

Action Plan

| No. | Action point | Action required | Monitoring arrangements | By whom | Deadline date for completion | Item Status |
|--------------------|---|---|-------------------------------------|--|------------------------------|-------------|
| Calculation | | | | | | |
| 1 | Training and Support for Staff (WHC (2018) 013) | <ul style="list-style-type: none"> Training and support for staff to fulfil their responsibilities under the Act to enable consistent implementation of the specific duty to calculate and maintain nurse staffing levels. | University Health Board | Director of Nursing | 06/04/2018 | BLUE |
| 2 | Calculate Nurse Staffing levels using the triangulated approach at least every six months, when there is a change of use/service which is likely to alter the nurse staffing level, or if the designated person deems it necessary | <ul style="list-style-type: none"> Establish 6 monthly or as required review process for adult acute medical and surgical wards as set out in the Act. | Workforce Staffing Act Group (WSAG) | Assistant Director of Nursing (ADoN) - Operational | 06/04/2018 | BLUE |
| 3 | Formal presentation of calculated nurse staffing levels to the Board. | <ul style="list-style-type: none"> Submission and Board sign off of Act calculated nurse staffing requirements for adult acute medical and surgical wards as set out in the Act. | University Health Board | Director of Nursing | 28/01/2019 | BLUE |
| 4 | Ensure Act ward managers are supernumerary / supervisory April 2018 | <ul style="list-style-type: none"> Agreement of funding for ward manager supernumerary / supervisory status for the 20 | University Health Board | Director of Nursing | 01/11/2018 | BLUE |



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| | | adult acute medical and surgical wards as set out in the Act. | | | | |
| Informing Patients | | | | | | |
| 5.1 | Templates, board reports (Statutory guidance paragraphs 20-25) | <ul style="list-style-type: none"> Ward templates displayed for all Act compliant wards in Welsh and English with agreed nurse staffing levels per shift. | Workforce Staffing Act Group (WSAG) | ADoN / Heads of Nursing (HoN) | 28/02/2019 | BLUE |
| 5.2 | | <ul style="list-style-type: none"> Purchase appropriate display boards for Nurse Staffing Act information. | | HoN | 31/04/2019 | GREEN |
| 5.3 | | <ul style="list-style-type: none"> Frequently Asked Questions (FAQs) for patients available. | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 31/03/2019 | GREEN |
| Maintaining Levels | | | | | | |
| 6.1 | Support for Staff | <ul style="list-style-type: none"> WSAG meetings with All Wales Nurse Staffing Programme Manager | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 31/04/2019 | GREEN |
| 6.2 | | <ul style="list-style-type: none"> Establish Bi-Annual Acuity Feedback sessions | Patient Care and Safety Unit | ADoN / Head of Clinical Audit and Quality Informatics | 6 monthly reviews (following January and June national audits) | GREEN |
| 6.3 | | <ul style="list-style-type: none"> Nurse Staffing Levels of Care interactive sessions | Patient Care and Safety Unit | Head of Clinical Audit and | 06/04/2018 | GREEN |



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| | | | | Quality Informatics | | |
| 6.4 | | <ul style="list-style-type: none"> Band 7 Forums to review monthly acuity position and key metrics to inform WSAG | Workforce Staffing Act Group (WSAG) | HoN | Monthly | GREEN |
| 6.5 | | <ul style="list-style-type: none"> Nurse Staffing Levels (Wales) Act web page available via CTMUHB SharePoint site. Link to 1000 lives website for additional information on Act, programme, workstreams etc. | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 30/08/2019 | AMBER |
| 6.6 | | <ul style="list-style-type: none"> Disseminate FAQ, devised by the operational guidance group | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 31/03/2018 | BLUE |
| 7 | Operational Framework and Escalation Policy | <ul style="list-style-type: none"> Operational Framework and Escalation Policy agreed and review date set. | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 31/07/2019 | GREEN |
| 8 | Maintaining nurse staffing levels taking all reasonable steps to do so | <ul style="list-style-type: none"> Maintain daily safety huddles to review / document all reasonable steps taken to maintain staffing levels | Workforce Staffing Act Group (WSAG) | ADoN / HoN | Monthly review | GREEN |
| 9.1 | Systems in place to monitor and review nurse staffing level compliance | <ul style="list-style-type: none"> Daily safety huddles for all adult acute medical and surgical wards as set out in the Act | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 01/11/2018 | BLUE |



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| 9.2 | | <ul style="list-style-type: none"> Introduce excel monitoring tool for when staffing levels are not met and guidance relating to use of DATIX for incident investigation | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 01/11/2018 | GREEN |
| 9.3 | | <ul style="list-style-type: none"> Implement revised Health & Care Monitoring System Nurse Staffing Module (<i>with ability to record mitigating action taken when staffing levels have not been met</i>) | eDocumentation Implementation Group | Head of Clinical Audit and Quality Informatics | 31/05/2018 | GREEN |
| 9.4 | | <ul style="list-style-type: none"> Introduce All Wales Nurse Staffing Level Investigation form for Datix for all Act compliant wards at POWH, RGH and PCH | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 31/04/2019 | GREEN |
| 9.5 | | <ul style="list-style-type: none"> Monthly directorate establishment review meetings | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 01/08/2018 | GREEN |
| 10.1 | Nurse Staffing Levels (Wales) 2016 Section 25A | <ul style="list-style-type: none"> Rollout of Act principles for all other ward areas | Workforce Staffing Act Group (WSAG) | ADoN / HoN | Continuous Review | GREEN |
| 10.2 | | <ul style="list-style-type: none"> Review of section 25A category wards to commence assessments from June 2019 | Workforce Staffing Act Group (WSAG) | ADoN / HoN | 31/03/2020 | GREEN |



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| Reporting | | | | | | |
| 11.1 | Reporting Timetable | <ul style="list-style-type: none"> Annual Board report April/May 2019 | University Health Board | Director of Nursing | 31/04/2019 | GREEN |
| 11.2 | | <ul style="list-style-type: none"> Develop continuous monitoring Qlik Sense dashboard to support daily monitoring of nurse staffing levels | Patient Care and Safety Unit | Head of Clinical Audit and Quality Informatics | 31/05/2019 | GREEN |
| 11.3 | | <ul style="list-style-type: none"> Incorporate reporting timetable into Board reporting schedule | Corporate Governance | Acting Head of Corporate Services | 01/01/2019 | GREEN |
| 11.4 | | <ul style="list-style-type: none"> Produce Annual report to Board | University Health Board | Director of Nursing | 31/05/2019 | GREEN |
| 11.5 | | <ul style="list-style-type: none"> Produce 3 Year Report to Welsh Government | University Health Board | Director of Nursing | 01/04/2021 | GREEN |

RAG Status Key

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| | Action Plan item achieved and / or evidence of full compliance. | | Evidence of progress against previous updated position and on track to meet agreed timescales. | | No progress from previous update, but within agreed timescale. | | Not compliant within agreed time scale. |
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