



AGENDA ITEM

2.2.3

CTM BOARD

CHIEF EXECUTIVE'S REPORT

Date of meeting	30/09/2020
FOI Status	Open/Public
If closed please indicate reason	Not Applicable - Public Report
Prepared by	Chris Darling, Assistant Director of Corporate Business Transformation
Presented by	Paul Mears, Chief Executive Officer
Approving Executive Sponsor	Chief Executive
Report purpose	FOR DISCUSSION / REVIEW

Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/group)

Committee/Group/Individuals	Date	Outcome
	(DD/MM/YYYY)	Choose an item.

ACRONYMS

<p>AW – Audit Wales COVID-19 - Coronavirus DU – Delivery Unit EASC – Emergency Ambulance Services Committee HIW – Health Inspectorate Wales ILG – Integrated Locality Group IMSOP – Independent Maternity Services Oversight Panel PCH – Prince Charles Hospital</p>



PoW – Princess of Wales Hospital RCOG – Royal College of Obstetricians and Gynaecologists RCT – Rhondda Cynon Taff TI – Targeted Intervention WHSSC – Welsh Health Specialised Services Committee

1. SITUATION/BACKGROUND

- 1.1 The purpose of this report, seen as Appendix A, is to keep the Board up to date with key issues affecting the organisation, and key areas of activity of the Chief Executive. A number of issues raised within this report feature more prominently within reports of the Executive Directors as part of the Board's business.
- 1.2 It should be noted that this report straddles the CEO activity of Dr Sharon Hopkins (30 July – 21 August), Dr Nick Lyons (22 August – 13 September) as acting Chief Executive, and Mr Paul Mears (from 14 September onwards).
- 1.3 Included as Appendix B is Mr Paul Mears first 100 day plan for discussion with the Board.

2. SPECIFIC MATTERS FOR CONSIDERATION BY THIS MEETING (ASSESSMENT)

- 2.1 The content of the report has been framed around five main headings: Learning, Headlines, Diary highlights, Looking outwards, Looking ahead.
- 2.2 This report moves on from the July report which focused in large part on how to balance COVID-19 and non-COVID-19 work to enable flexibility and responsiveness given that we do not know how the pandemic curve will behave going forward. We are working on how to achieve a non COVID-19 environment or 'green areas' in the absence of a vaccine. We are seeking to maximise the use of all of our resources in providing this important balance. CTMUHB has made every effort to minimise the impact on routine service delivery as a result of the outbreak, whilst maintaining essential services, as far as possible.
- 2.3 It should be noted that the use of Nuffield Hospitals (the Vale and Cardiff Bay units) for CTMUHB patients for planned care purposes will continue throughout 2020/21, in line with WG guidance on the use of private hospitals during the COVID/Resetting period.

- 2.4 During the past two months work has continued on maternity services improvement in response to the RCOG report. Similarly we have kept the work going on TI aligned to our improvement plan.
- 2.5 Quality and quality impact remains at the front of all of our discussions and decision making.

3. KEY RISKS/MATTERS FOR ESCALATION TO BOARD/COMMITTEE

- 3.1 The Board should note the rapidly changing context and environment for commissioning and delivering healthcare and wellbeing services, in the context of balancing the need to continue to respond to the COVID-19 pandemic, as well minimizing harm from non-COVID-19 activity, and providing essential and routine services to our communities. This balance will bring a new set of issues to manage and risks to consider.

4. IMPACT ASSESSMENT

Quality/Safety/Patient Experience implications	Yes (Please see detail below)
	It is anticipated that all elements of quality, safety and patient safety will be impacted positively by the implementation of the "Continuous Improvement in response to TI Programme".
Related Health and Care standard(s)	Governance, Leadership and Accountability
	Staff and resources
Equality impact assessment completed	Not required
Legal implications / impact	There are no specific legal implications related to the activity outlined in this report.
Resource (Capital/Revenue £/Workforce) implications / Impact	There is no direct impact on resources as a result of the activity outlined in this report.



Link to Main Strategic Objective	To provide strong governance and assurance
Link to Main WCFG Act Objective	Provide high quality care as locally as possible wherever it is safe and sustainable

5. RECOMMENDATION

5.1 The CTM Board is asked to:

- **NOTE** the report.
- **DISCUSS** the 100 day plan, included as Appendix B.