



AGENDA ITEM

6.3

CTM BOARD

FUTURE PLANS OF THE REGIONAL PARTNERSHIP BOARD AND PUBLIC SERVICES BOARDS

Date of meeting	30 September 2021
FOI Status	Open/Public
If closed please indicate reason	Not Applicable - Public Report
Prepared by	Clare Williams, Deputy Director of Strategy and Transformation
Presented by	Linda Prosser, Director of Strategy and Transformation
Approving Executive Sponsor	Executive Director of Strategy and Transformation
Report purpose	FOR NOTING

Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/group)

Committee/Group/Individuals	Date	Outcome

ACRONYMS

CTMUHB	Cwm Taf Morgannwg University Health Board
RPB	Cwm Taf Morgannwg Regional Partnership Board
PSB	Public Services Board

1. SITUATION/BACKGROUND

1.1 Cwm Taf Morgannwg University Health Board is a key member of the regions Public Services Boards (PSB) and the Regional Partnership Board (RPB). These partnership arrangements are mandated through the Well-being of Future Generations Act (Wales) 2015 and the Social Service and Well-being Act (Wales) 2014.

- 1.2 COVID-19 has had a significant impact on the regions partnership activities, placing considerable pressure on those working across the region and having a devastating impact on our communities.
- 1.3 Services run by partners and in partnership have for the past 18 months refocused their work to support with the response to COVID-19. This has both strengthened partnership working and reinforced links and relationships with our committees. As the region moves towards stabilisation and recovery it is essential that we continue to drive this community engagement and resilience.

2. SPECIFIC MATTERS FOR CONSIDERATION BY THIS MEETING (ASSESSMENT)

- 2.1 Following the Bridgend boundary change in April 2019, CTMUHB became a member of the Bridgend PSB as well as the Cwm Taf PSB. Since then both PSB's have looked for opportunities to do more regionally and build relationships with new partners across the area so that we can reduce duplication and increase the range and effectiveness of services to citizens. As part of the move towards single regional PSB governance, Mark Brace, Assistant Police and Crime Commissioner, has taken on the role of Chair of both PSB's. Additionally the Chair of the RPB now sits on each of the PSB's.
- 2.2 Looking to the future, there is a requirement for the current 2018-2023 Well-being Plans to be updated and refreshed. In order for this to be undertaken, Well-being Assessments are required to be completed by Spring 2022.
- 2.3 Cwm Taf Morgannwg Regional Partnership Board, formed as single RPB following the Bridgend boundary change. Whilst COVID-19 delayed work to fully establish the new governance, the vision "Making a difference to people's lives by involving them, listening and taking action together to transform the way services are delivered" and delivery structure have now been approved.
- 2.4 Additionally, significant work has been undertaken in the last year to create an environment where people feel genuinely listened to, advocated for and involved in how health, social care and well-being services are developed. Commissioned by the RPB, Phase 1 of the [Our Voice Matters project](#), aimed to create a baseline of information upon which development actions and a 'coproduction tool kit' for use across the region could be developed through project phase 2 and beyond.
- 2.5 The learning from Our Voice Matters is significant for the region as it undertakes a new Population Needs Assessment. Every five years this assessment is updated, with this round due to be completed in Spring 2022. It will be used to inform the region 2023-28 Regional Area Plan.
- 2.6 The work to undertake both the Population Needs and Well-being assessments is being led as a single project across the region. Alongside gathering the quantitative data on our population needs



and outcomes, the Co-production Network for Wales are working in the region to support a '100 days of engagement'. This work will provide unique and varied opportunities for individuals, groups and organisations to articulate their needs and perceptions of the services on offer across the region. Through these opportunities it is hoped that a rich insight into the story behind the data can be developed that will assist both the RPB and PSBs to make needs led and experience informed decisions in the future. The 100 days is running up to 17 November 2021.

- 2.7 In support of the 2023-2028 Regional Area Plan, Welsh Government have approved a new five-year revenue investment fund to build on the work and learning of the Integrated Care Fund and Transformation Fund to date. The new fund will run from April 2022 to March 2027 and will further focus integrated delivery of health and social care services across Wales.
- 2.8 In setting out the early intentions of the fund, Welsh Government have made it clear that the current programmes will not simply roll forward, however they have acknowledged that where there are successful local projects that require further embedding that these can form part of the new programme (assuming align with new criteria). It is likely that the new programme will be based around the following key areas: Home from Hospital; Place based Community Care and Prevention; Promoting good emotional health and wellbeing; Prevention children entering care; and Accommodation Solutions.
- 2.9 The draft guidance for the fund is due in October 2021, with a final version including an outcomes framework due in December 2021.
- 2.10 To support decisions on which projects and programmes across the region will be stood down, 'mainstreamed' i.e. transferred to sustainable core funding, or funded through the new Welsh Government fund, significant evaluation work has been commissioned.
- 2.11 The evaluation work is nearing completion and will be reviewed by the RPB in November 2021. It includes the formal evaluation of the Region's Transformation Programmes, the internal evaluation of all Integrated Care Fund projects, supported by the Region's Research, Innovation and Improvement Hub, and the work to develop an Optimum model of sustainable integrated community services. The emerging model is seeking to move all possible services to a community cluster footprint.
- 2.12 Strengthening of relationships across the formal partnership arrangements has also be replicated between CTMUHB and the three Local Authorities in the region. Led by the Chief Executives, a recent joint meeting of the senior teams of all four partners, have agreed the following areas of joint focus for the organisations for at least the next 12 months: creation of a joint green sustainability plan; creation

of a joint healthy weight strategy; and better integration of health and social care through reshaping our structures and refining data and intelligence. The work will look to strengthen and focus existing arrangements, by bringing visible senior leadership to these priority areas.

2.13 All of the work being undertaken through both the formal and informal partnership arrangements, is driving at improving the health and well-being of our population and will inform and support the developing Our Health, Our Future, CTM:2030 organisational strategy.

3. KEY RISKS/MATTERS FOR ESCALATION TO BOARD/COMMITTEE

- 3.1 The region is looking to make fundamental transformational change, the need for which has become all too evident through the COVID-19 pandemic, however the pandemic is not over. Both staff and communities are exhausted and whilst the urgent need for change is clear and accepted, the expectation of the pace delivery must be realistic.
- 3.2 Delivery also needs to ensure alignment to the new Welsh Government partnership programmes and secure funding from within core resources at a time when the financial picture for all statutory partners is unstable.
- 3.3 Renewed and improved relationships across the region and clear alignment of a population health vision will help to reduce the risk of regional programmes and project not having the leadership to deliver.

4. IMPACT ASSESSMENT

Quality/Safety/Patient Experience implications	Yes (Please see detail below)
Related Health and Care standard(s)	Governance, Leadership and Accountability
Equality Impact Assessment (EIA) completed - Please note EIAs are required for <u>all</u> new, changed or withdrawn policies and services.	No (Include further detail below) EIA's are developed as specific programmes develop.
Legal implications / impact	There are no specific legal implications related to the activity outlined in this report.
Resource (Capital/Revenue £/Workforce) implications / Impact	There is no direct impact on resources as a result of the activity outlined in this report.
Link to Strategic Well-being Objectives	Work with communities and partners to reduce inequality, promote well-being and prevent ill-health Ensure sustainability in all that we do, economically, environmentally and socially



5. RECOMMENDATION

- 5.1 **NOTE** the commencement of the Well-being and Population Needs Assessments and their role in developing the work programmes of the RPB and PSB.
- 5.2 **NOTE** the work underway to evaluate current region project and programme including the development of an Optimum model of sustainable integrated community services.
- 5.3 **NOTE** the areas for joint focus between CTMUHB and the Local Authorities.