



AGENDA ITEM

3.1.6

CTM BOARD

WHSSC COMMISSIONING OF ADDITIONAL SERVICES

Date of meeting	30/09/2021
FOI Status	Open/Public
If closed please indicate reason	Not Applicable - Public Report
Prepared by	Claire Nelson, Assistant Director of Planning
Presented by	Linda Prosser, Director of Strategy and Transformation
Approving Executive Sponsor	Executive Director of Strategy and Transformation
Report purpose	FOR APPROVAL

Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/group)

Committee/Group/Individuals	Date	Outcome
Management Board	22/09/2021	SUPPORTED

ACRONYMS

CEG	Collaborative Executive Group
HCC	Hepato-Cellular Carcinoma
HPB	Hepato-Biliary
SOC	Strategic Outline Case
WHSSC	Welsh Health Specialised Services Committee
WG	Welsh Government



1. SITUATION/BACKGROUND

- 1.1 The Welsh Health Specialised Services Committee (WHSSC) Joint Committee which is represented by the Chief Executives of the seven Health Boards in Wales supported on the 7th September the request from the NHS Wales Collaborative (the Collaborative) for WHSSC to:
- Commission Hepato-Biliary Services
 - Commission the Hepato-Cellular Carcinoma (HCC) MDT and;
 - Develop a specialist Paediatric Orthopaedic Surgery service specification with a view to future commissioning of the service.
- 1.2 WHSSC is responsible, on behalf of the seven Local Health Boards, for commissioning a range of specialised services for the population of Wales. In recognition of this expertise, WHSSC received the formal request that WHSSC consider adopting commissioning responsibility for HPB services and Paediatric Orthopaedic Surgery services.
- 1.3 Currently the commissioning arrangements for HPB Surgery in South Wales are split between Health Boards and WHSSC. WHSSC commissions hepatobiliary surgery service at the University Hospital of Wales, Cardiff providing liver resection surgery for patients with suspected malignant disease of the liver and biliary tree. All other services, including other hepatobiliary surgery or staging procedures, and pancreatic surgery, are funded by the Health Boards and pancreatic surgery is delivered at Morriston Hospital Swansea.
- 1.4 Over the last year, the NHS Wales Collaborative Executive Group (CEG) which similarly to the WHSSC Joint Committee is made up of the seven Health Board Chief Executives, commissioned the Wales Cancer Network to develop a model service specification to inform the future commissioning of these services.
- 1.5 The model service specification is clear that there needs to be much closer integration between the two services. However, as HPB surgery is already commissioned by WHSSC, it was proposed by the CEG that the responsibility for pancreatic surgery, should also be delegated to WHSSC – see the Letter to the Chair of WHSSC at **Appendix 1**.
- 1.6 Work undertaken on the specification also highlighted the fragility of the Hepato Cellular Carcinoma (HCC) MDT at Cardiff and Vale, and it was agreed that as there is an established interdependency with HPB surgery, and that this would also benefit from being commissioned through WHSSC - see Letter to Chair of WHSSC at **Appendix 1**.
- 1.7 In regard to Paediatric Orthopaedic Surgery, sustainability issues identified within paediatric orthopaedic surgery services in South and West Wales has led to the NHS Wales Health Collaborative requesting WHSSC's assistance to develop a service specification for specialised



paediatric orthopaedic surgery. See letter to the Managing Director, WHSSC at **Appendix 2**.

- 1.8 Paediatric orthopaedic surgery services provide a mixture of specialised and non-specialised procedures so it will therefore be necessary to have service specifications that span the entire range of procedures. The CEG has agreed to commission two complementary service specifications:
- Non specialised – currently commissioned by Health Boards; and
 - Specialised – also currently commissioned by Health Boards, but included in the WHSSC signal of commissioning intent for the 2022/23 Integrated Commissioning Plan.
- 1.9 It is proposed that the non-specialised paediatric orthopaedic surgery which is currently commissioned by Health Boards will be supported by the Welsh Orthopaedic Board. The proposal for the specialised aspect of paediatric orthopaedic surgery is for a service specification to be developed and supported by WHSSC. The CEG asked that this work be completed by December 2021.
- 1.10 It is relevant to note that whilst WHSSC has not been asked to commission this service at present, once the work has been concluded, the service could be delegated to WHSSC.

2. SPECIFIC MATTERS FOR CONSIDERATION BY THIS MEETING (ASSESSMENT)

- 2.1 The terms of reference for the CEG stipulate that:
“Decisions made by the Collaborative Executive Group that would have a material impact on services delivered by health boards, trusts or special health authorities, on the content of the Collaborative Team work programme will be advisory to the Collaborative Leadership Forum and will be referred back to that Forum for agreement. Where necessary, such recommendations may need to be agreed by individual boards.
The Collaborative Executive Group has no specific delegated authority from statutory health bodies, although Chief Executives may make commitments via the Collaborative Executive Group within the normal limits of their delegated authority”.
- 2.2 The request for WHSSC to commission a new service specification could have a material impact on existing service models, therefore the Committee Secretary at WHSSC has liaised with the Board Secretaries at Cardiff and Vale UHB and at Swansea Bay UHB to confirm the most appropriate governance pathway. It was agreed that the decision needs to be formally taken through the Joint Committee to seek support for the change but that final approval is required from each of the commissioning HBs.
- 2.3 The Joint Committee considered the requests on the 7 September

2021 and agreed to support the proposals. This report now seeks final approval from each of the commissioning Health Boards.

3. KEY RISKS/MATTERS FOR ESCALATION TO BOARD/COMMITTEE

3.1 The WHSSC Joint Committee considered the requests on the 7 September 2021 and agreed to support the proposals. This report now seeks final approval from each of the commissioning Health Boards.

4. IMPACT ASSESSMENT

Quality/Safety/Patient Experience implications	Yes (Please see detail below)
	There should be improvements in terms of the quality, safety and patient experience of HPB and Paediatric Orthopaedic Surgery services from developing detailed service specifications for services to work to.
Related Health and Care standard(s)	Governance, Leadership and Accountability
	If more than one Healthcare Standard applies please list below: Effective Care, Timely Care
Equality Impact Assessment (EIA) completed - Please note EIAs are required for <u>all</u> new, changed or withdrawn policies and services.	No (Include further detail below)
	If yes, please provide a hyperlink to the location of the completed EIA or who it would be available from in the box below.
	If no, please provide reasons why an EIA was not considered to be required in the box below.
Legal implications / impact	This should be completed by WHSSC as part of their role in developing the service specifications for the services.
	There are no specific legal implications related to the activity outlined in this report.
Resource (Capital/Revenue £/Workforce) implications / Impact	
	Yes (Include further detail below)
Link to Strategic Well-being Objectives	This does not commit resource.
	Provide high quality, evidence based, and accessible care

5. RECOMMENDATION

CTM Board are asked to:

- **NOTE:** the decision of the Joint Committee on the 7 September 2021 to support the requests received from the NHS Wales Health Collaborative Executive Group (CEG) for WHSSC to commission Hepato-Pancreato-Biliary Services, the Hepato Cellular Carcinoma (HCC) MDT and develops a service specification for specialised paediatric orthopaedic surgery;
- **APPROVE** the delegation of the commissioning responsibility for HPB services and the HCC MDT services, with the required resource mapped to WHSSC;
- **APPROVE** that WHSSC develop a service specification for specialised paediatric orthopaedic surgery; and
- **APPROVE** following development of a service specification, the delegation of Paediatric Orthopaedic surgery commissioning to WHSSC which has been considered appropriate by the Joint Committee.

6. Appendices

Appendix 1 - Letter from the Chair of the NHS Wales Health Collaborative to Kate Eden, Chair of WHSSC, 29 June 2021

Appendix 2 - Letter from the Chair of the NHS Wales Health Collaborative to Sian Lewis, Managing Director, WHSSC, 29 June 2021