



University Health Board Report

CHAIR'S REPORT

Executive Lead: Chief Executive Officer

Author: Director of Corporate Services & Governance / Board Secretary

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Purpose of the University Health Board Report

To provide an update to the Board on relevant matters and related areas of work progressed in my capacity as Chair of the University Health Board. The report also identifies where I have affixed the Common Seal of the Health Board on relevant documents and which requires the Board's endorsement.

Governance

Link to Health Board Strategic Objective(s)

The Board's overarching role is to ensure its strategic objectives, and the related organisational objectives outlined within the 3 Year Integrated Medium Term Plan 2018-2021, are being progressed. Aligned with the 'Quadruple Aim' described within 'A Healthier Wales' (Welsh Government, June 2018) these objectives are:

- To **improve** quality, safety and patient experience
- To **protect** and **improve** population health
- To **ensure** that the services provided are accessible and sustainable into the future
- To **provide** strong governance and assurance
- To **ensure** good value based care and treatment for our patients in line with the resources made available to the Health Board.

This report focuses on all the above objectives, but specifically on **providing** strong governance and assurance.

Supporting evidence

- Chair's diary
- Documentation requiring the Affixing of the Common Seal

Engagement – Who has been involved in this work?							
The Chair Board Members Partner organisations Community Health Council							
University Health Board Resolution To:							
APPROVE		ENDORSE	✓	DISCUSS		NOTE	✓
Recommendation	<p>The University Health Board is asked to:</p> <ul style="list-style-type: none"> • NOTE the report • ENDORSE the Chairs Action for the List of Properties to transfer – Bridgend Transition Programme. • ENDORSE the Affixing of the Common Seal to the above listed agreements. • ENDORSE the closure of the Bridgend Transition Board arrangements, outlined within Agenda item 4.9. 						
Summarise the Impact of the Health Board Report							
Equality and diversity	No specific impact identified.						
Legal implications	Board endorsement of the Affixing of the Common Seal, is a requirement of the Board's Standing Orders.						
Population Health	No impact						
Quality, Safety & Patient Experience	The number one focus of the Board and its business is to ensure good quality and safe patient care across all areas of its activity.						
Resources	No impact						
Risks and Assurance	No impact						
Health & Care Standards	<p>The 22 Health & Care Standards for NHS Wales are mapped into the 7 Quality Themes but within a Governance Framework.</p> <p>This report focuses mainly on Governance & Accountability but also spans many of the 7 quality themes.</p>						
Workforce	No impact						
Freedom of information status	Open						

CHAIR'S REPORT

1. SITUATION / PURPOSE OF REPORT

This report aims to provide an update to the Board on relevant matters in my capacity as Chair of the Health Board. It also outlines where I have been required to affix the Common Seal of the Health Board for which endorsement is sought.

2. BACKGROUND / INTRODUCTION

This overarching report highlights for Board Members the key areas of activity and where appropriate any associated risks, some of which are referred to within the business of the Board meeting and also highlights topical areas of interest to the Board.

3. ASSESSMENT / GOVERNANCE AND RISK ISSUES

Progress is being made on a number of key areas and further update reports on related key issues feature prominently at Board and Committees of the Board which oversee and scrutinise the Board's business.

Cllr Robert Smith

It was with great sadness that we were informed recently, of the death of Councillor Robert Smith, Independent Member for Local Authority. Robert was a valued member of the Board and I am sure colleagues would wish to extend their sincere condolences to Robert's family.

Appointment of Independent Member

I am pleased to welcome Prof Ian Wells to his first Board meeting, following the Minister confirming his appointment as Independent Board Member for Information Technology (ICT). Ian will also oversee the Information Governance agenda.

Maternity Services

I am grateful to Mr Paul Griffiths for Chairing the Extra-ordinary Board meeting in public that was held on 30 April 2019, to receive the publication of the Maternity Services report by the Joint Colleges – Royal College of Obstetricians & Gynaecologists (RCOG) and Royal College of Midwives (RCM) and the patient experience/engagement report. The Board also received the internal review, undertaken by the former secondee Consultant Midwife in September 2018.

Members will note that I attended the meeting arranged by Welsh Government, with some of the families whose experiences featured prominently in the engagement report personally to offer, on behalf of the Health Board, a public apology. I am grateful to those families that engaged with me at the event for the dignified and powerful way in which they shared with me their experiences and their desire that the Health Board hears their voice and takes the necessary action to improve our services.

In relation to the former secondee Consultant Midwife report handling, Members will note that I have now commissioned an Independent external review, which will report to me and the Board. I have attached as **Appendix 1** the agreed scope of that review and I can confirm that the review has already commenced.

The Chief Executive's update report provides detail on the actions that are being taken by the Health Board and progress being made since the publication of the reports.

Members will note that on 23 May 2019, I attended, with the Chief Executive, Deputy Medical Director and former Interim Director of Nursing, Midwifery and Patient Services, a focused scrutiny session on Maternity services, with the Health, Social Care & Sports Committee.

Board Development 25 April 2019

A Board Development day was held on 25 April 2019, which included an 'In Committee' closed session with Members to read under embargo a copy of the Royal College of Obstetricians & Gynaecologists (RCOG) and Royal College of Midwives (RCM) report, along with the Patient Experience / Engagement report on Maternity Services.

In addition, Members considered progress with the Bridgend Transfer and Mrs Joanna Davies provided an update on the Health Board's approach to tackling bullying and harassment. The Board, with the endorsement of the Chair, Chief Executive and our nominated Board Champion Mrs Dilys Jouvenat, signed the pledge for a collective call to action.

Governance and Leadership Support to the Board/Targeted Intervention (Organisation) & Special Measures (Maternity)

Members will be aware that the Minister has asked Mr David Jenkins to provide governance and leadership support to me and the Board over the next few months. I will be holding regular update meetings with David and he has advised that he will be meeting with all Board Members over the coming weeks in addition to attending and observing the work of the Board and its Committees.

I have also met with Mr Mick Gianassi who has been requested by the Minister for Health and Social Care to oversee the work with the Health Board on Special Measures relating to Maternity which were announced by the Minister on 30 April 2019. A further update on related progress with the establishment of arrangements is included in the Chief Executive's Report.

Bridgend Boundary Change – Joint Transition Board

Under Agenda Item 4.9 Members will note the update and closure report relating to the work of the Joint Transition Board, that I jointly chaired with Professor Andrew Davies, Chair of the former ABMUHB.

I am grateful to Board Members for their contribution to this work and Note the letter from the Director General in this regard in relation to the work progressed to enact the boundary change arrangements.

Clearly we have a lot more to do to ensure we fully incorporate Bridgend into the CTMUHB and work with the staff and partners of Bridgend, to fully develop services for that community in the future.

I would be grateful if Members **ENDORSE** the agreed closure of the Transition Board and note the updates contained.

Crystal Trophy Awards 4 April 2019

The Crystal Trophy Awards recognise and reward the achievements of local community groups and organisations that are working to improve health and wellbeing. The event celebrated the brilliant work that has been taking place across the Cwm Taf Morgannwg area. It included presentations by the three finalists and concluded with the presentation of the prestigious Crystal Trophy Award. Congratulations to all the finalists.

Chairs Lectures 7 May 2019

Professor Naomi Chambers, Professor of Healthcare Management at the University of Manchester was our latest guest speaker. The lecture was very well attended and the topic was "*Effective healthcare leadership & governance: still learning after 50 years of public inquiries.*" The next lecture in this series will be delivered by Dame Julie Moore, CBE, former nurse and Chief Executive of University Hospitals Birmingham NHS Foundation Trust, who will reflect on the lessons from her career as one of the most prominent leaders in NHS England.

Inequalities & Rural Health Module

I attended the 2018/19 Inequalities & Rural Health module for the Medical Intercalated BSc Clinical epidemiology Route at Keir Hardie Academic Centre. The module is delivered in conjunction with Cwm Taf Morgannwg University Health Board and Cardiff University. The presentation morning was a wonderful opportunity for the students to speak and interact with a distinguished "audience". The students as part of their assessment presented their posters on a topic related to health inequalities and challenges arising from this that they have witnessed during their experience in the module.

Diary Commitments/Meetings attended since the last Board Meeting

- Attended regular meeting with AMs
- Conducted visit to Porth Dental Teaching Unit with Chris Bryant MP
- Attended meeting with Chairs and Minister
- Spoke at the Welsh Pharmacy Board Meeting.
- Attended monthly Transition Board meeting
- Sat on various consultant appointment panels
- Attended a familiarisation session at the Princess of Wales Hospital, Bridgend

- Attended the Equality & Welsh Language Forum
- Attended the Capital Programme Board meeting
- Attended a meeting with the Minister and the families affected by the Maternity Services review
- Attended a meeting with the Director General/Chief Executive, NHS Wales
- Attended the Cwm Taf Third Sector Mental Health Forum
- Attended a meeting of the Cwm Taf Public Service Board
- Attended a meeting of the Collaborative Leadership Forum
- Attended the Induction/Development Programme for newly appointed Senior Medical Staff

Meetings / discussions with Local Politicians

- Councillor Andrew Morgan, Leader, Rhondda Cynon Taf County Borough Council
- Councillor Huw David, Leader, Bridgend County Borough Council
- Councillor Kevin O'Brien, Leader, Merthyr Tydfil County Borough Council
- Councillor Anthony Hunt (Public Service Board)
- Chris Bryant MP
- Owen Smith MP
- Ann Clwyd MP
- Vikki Howells AM
- Leanne Wood AM
- Mick Antoniw AM
- Huw Irranca-Davies AM
- Darren Millar AM

A briefing session was also held on Friday 17 May 2019, with the Chief Executive and myself to meet with local Assembly Members.

Affixing of the Common Seal

The Common Seal of the University Health Board has been affixed to the following documents on the date shown:

- **Reference 234:** Statutory Transfer TR1 from Abertawe Bro Morgannwg University Local Health Board to Cwm Taf University Local Health Board - Celtic Court, Tremains Road, Bridgend
- **Reference 235:** Statutory Transfer TR1 from Abertawe Bro Morgannwg University Local health Board to Cwm Taf University Local Health Board – LHB Premises at Porthcawl Primary Care Primary Care Centre, Mallards Reach, Porthcawl.
- **Reference 236:** Statutory Transfer TR1 from Abertawe Bro Morgannwg University Local health Board to Cwm Taf University Local Health Board – GMS Premises at Porthcawl Primary Care Centre, Mallards Reach, Porthcawl.

- **Reference 237:** Statutory Transfer TR1 from Abertawe Bro Morgannwg University Local health Board to Cwm Taf University Local Health Board – Land at Quarella Road, Bridgend.
- **Reference 238:** Deed of Assignment from Abertawe Bro Morgannwg University Local Health Board to Cwm Taf University Local Health Board – Land and buildings on the north side of North Road, Bridgend Industrial Estate, Bridgend.
- **Reference 239:** Deed of Assignment from Abertawe Bro Morgannwg University Local Health Board to Cwm Taf University Local Health Board – Land at the east side of Heol Gadlys, Bridgend.
- **Reference 240:** Deed of Covenant from Abertawe Bro Morgannwg University Local Health Board to Cwm Taf University Local Health Board – Pencoed PCT at Penprysyg Road, Pencoed, Bridgend.
- **Reference 241:** Agreement between Cwm Taf University Health Board and Mitie Technical Facilities Management Ltd for the following work: heating boiler upgrade works to facilitate emergency operation on oil 8 increase efficiency of bio mass boiler at Ysbyty Cwm Cynon, New Road, Mountain Ash, and secondly BMS control modifications support system, earthing and bonding arrangements.
- **Reference 242:** Agreement between Cwm Taf University Health Board and Rhondda Cynon Taf County Borough Council – Berry Smith LLP Cardiff, contract for the sale of land adjacent to Pontypridd Health Centre, bridge Street, Pontypridd, CF37 4PF.
- **Reference 243:** Agreement between Cwm Taf University Health Board and John Weaver (Contracts) Ltd of Morfa House, 126 Neath Road, Swansea for alteration and refurbishment works to form high dependency unit at first floor, Rhymney Block, Prince Charles Hospital, Merthyr Tydfil.
- **Reference 244:** Agreement between Cwm Taf University Health Board and ACE building contractors (Wales) Ltd, of 7 Graig Pant, Merthyr Tydfil for the decontamination centralisation: provision of new endoscope decontamination room and associated internal alterations and refurbishment of adjacent areas in 6 phases of works at Prince Charles Hospital, Merthyr Tydfil.
- **Reference 245:** Agreement between Cwm Taf University Health Board and WAST – lease of premises at Prince Charles Hospital, Merthyr Tydfil, Royal Glamorgan Hospital, Llantrisant and Princess of Wales Hospital, Bridgend.

4. **RECOMMENDATION**

Members of the Board are asked to:

- **NOTE** the report
- **ENDORSE** the Chairs Action for the List of Properties to transfer – Bridgend Transition Programme.
- **ENDORSE** the Affixing of the Common Seal to the above listed agreements.
- **ENDORSE** the closure of the Bridgend Transition Board arrangements, outlined within Agenda item 4.9

Freedom of information status	Open
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At its meeting in April 2019, the Board was informed by the Chief Executive, that there had been a failure in the Board's usual Governance and Communication processes, in relation to the handling of the internal Seconded Consultant Midwife Report.

The Board in noting the chronology of related matters provided to the Board, **RESOLVED** to **ENDORSE** a recommendation from the Chair, that an urgent internal review is undertaken of the handling of the Seconded Consultant Midwife Report into Maternity Services and that the focus of the review will be on learning and taking forward any recommendations, in order to strengthen its governance and assurance arrangements and mitigate any potential for a recurrence.

The review will be led by an Independent external to the Health Board, former Director of Corporate Services / Governance - Board Secretary.

The review will;

- Review the chronology, including all relevant correspondence, of related matters;
- Speak with any internal staff involved and where possible, involved external staff;
- Identify what happened against what would reasonably be expected to have happened, against the Board's related Governance & Assurance processes;
- Identify recommendations for learning and strengthening the Board's Quality Governance arrangements;
- Produce a related report for the Chair and consideration by the Board.

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